

# Account Transactions

## WESTERN METROPOLITAN REGIONAL COUNCIL

For the period 1 January 2026 to 31 January 2026

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
<b>Business Online Saver</b>					
<b>Opening Balance</b>				<b>2,043.75</b>	-
1 Jan 2026	Receive Money	Commonwealth Bank		3.65	-
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Business Online Saver	January 2026 transfer	600,000.00	-
13 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Business Online Saver	M T	400,000.00	-
<b>Total Business Online Saver</b>				<b>1,000,003.65</b>	-
<b>Closing Balance</b>				<b>1,002,047.40</b>	-
<b>Commonwealth Cheque Account</b>					
<b>Opening Balance</b>				<b>171,835.86</b>	-
1 Jan 2026	Receive Money	Commonwealth Bank	Dec 2025 Interest	1,089.18	-
1 Jan 2026	Spend Money	Commonwealth Bank	adjustment	-	0.12
2 Jan 2026	Spend Money	Commonwealth Bank		-	1,198.49
2 Jan 2026	Receivable Payment	Payment: D&M Waste Services	M-2512119a	3,763.43	-
2 Jan 2026	Receive Money	Eftpos Sales		5,264.00	-
2 Jan 2026	Spend Money	Commonwealth Bank		-	49.50
2 Jan 2026	Spend Money	Commonwealth Bank		-	79.00
2 Jan 2026	Receivable Payment	Payment: Suez Recycling & Recovery	M-2510147	17,779.57	-
2 Jan 2026	Receivable Payment	Payment: Suez Recycling & Recovery	M-2512147a	9,897.49	-
2 Jan 2026	Adjustment	Reconciliation adjustment		-	0.07
2 Jan 2026	Receive Money	Remondis Go Organics	RCTI Oct 2025	680.75	-
3 Jan 2026	Receive Money	Eftpos Sales		4,568.58	-
4 Jan 2026	Receive Money	Eftpos Sales		4,271.80	-
5 Jan 2026	Payable Payment	Payment: Telstra (BPay)	WMRC	-	80.00
5 Jan 2026	Payable Payment	Payment: Elgas (BPAY)	INV 0364538968	-	469.66
5 Jan 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2512116a	1,637.46	-
5 Jan 2026	Receive Money	Eftpos Sales		4,077.30	-
5 Jan 2026	Receive Money	Daily Cash Summary		226.00	-
5 Jan 2026	Receive Money	Daily Cash Summary		102.50	-
6 Jan 2026	Payable Payment	Payment: Synergy (Direct Debit)	RC INV 2050601936	-	604.07
6 Jan 2026	Receivable Payment	Payment: Town of Victoria Park	VV251130-10	63,181.98	-
6 Jan 2026	Receive Money	Eftpos Sales		4,710.02	-
7 Jan 2026	Spend Money	SuperChoice	PP13 15Dec-28Dec2025 Super	-	13,248.22
7 Jan 2026	Spend Money	SuperChoice	Adhoc Super PP12	-	148.04
7 Jan 2026	Spend Money	SuperChoice	PP12 1Dec-14Dec2025 Super	-	13,214.03
7 Jan 2026	Receivable Payment	Payment: City of Subiaco	INV-81894	417,135.65	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
7 Jan 2026	Receivable Payment	Payment: City of Subiaco	M-2512314	69,298.98	-
7 Jan 2026	Receive Money	Eftpos Sales		4,627.30	-
7 Jan 2026	Payable Payment	Payment: HR Central (Direct Debit)	INV 31359	-	468.05
7 Jan 2026	Payable Payment	Payment: Ampol Australia Petroleum Pty Ltd (Direct Debit)	INV 0001405849 DD	-	1,759.30
8 Jan 2026	Receive Money	Eftpos Sales		5,505.42	-
8 Jan 2026	Receivable Payment	Payment: Pure Green Group Pty Ltd	M-2601240	258.60	-
8 Jan 2026	Receivable Payment	Payment: Green Skills	M-2601224	55.20	-
8 Jan 2026	Receivable Payment	Payment: Workskil Australia Ltd	INV-81903	5,000.00	-
8 Jan 2026	Receivable Payment	Payment: Town of Cambridge	M-2512351	675.00	-
8 Jan 2026	Receivable Payment	Payment: More Than A Mow	M-2601233	408.00	-
8 Jan 2026	Receivable Payment	Payment: William Geoffreys Pty Ltd	M-2601262	334.81	-
8 Jan 2026	Receivable Payment	Payment: Methodist Ladies College	M-2512332	241.80	-
8 Jan 2026	Receivable Payment	Payment: Methodist Ladies College	M-2512132	303.80	-
8 Jan 2026	Receivable Payment	Payment: Green Skills	M-2512324	50.40	-
8 Jan 2026	Spend Money	SuperChoice	PP11 + PP12 Tim Beckingham Super	-	265.58
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Business Online Saver	January 2026 transfer	-	600,000.00
8 Jan 2026	Receivable Payment	Payment: Dorrington Plumbing Gas & Electrical Pty Ltd	M-2512321	536.61	-
9 Jan 2026	Receivable Payment	Payment: Doug Buckeys Carpert Court	M-2601222	959.22	-
9 Jan 2026	Receive Money	Eftpos Sales		5,800.90	-
9 Jan 2026	Receivable Payment	Payment: Suez Recycling & Recovery	M-2512347	8,948.19	-
9 Jan 2026	Adjustment	Reconciliation adjustment		-	0.02
9 Jan 2026	Receive Money	Battery Rescue	RCTI Dec 2025	656.29	-
10 Jan 2026	Receive Money	Eftpos Sales		4,874.10	-
11 Jan 2026	Receivable Payment	Payment: The Claremont Gardener	M-2512349	93.60	-
11 Jan 2026	Receive Money	Eftpos Sales		4,158.70	-
12 Jan 2026	Receivable Payment	Payment: Town of Mosman Park	M-2512154a	26,489.08	-
12 Jan 2026	Receivable Payment	Payment: Town of Mosman Park	M-2512354	29,300.27	-
12 Jan 2026	Receivable Payment	Payment: Town of Mosman Park	INV-81897	221,834.64	-
12 Jan 2026	Receivable Payment	Payment: Enviropath Pty Ltd	M-2601223	669.61	-
12 Jan 2026	Receivable Payment	Payment: Tidy Up	M-2512150a	1,490.63	-
12 Jan 2026	Receive Money	Daily Cash Summary		32.50	-
12 Jan 2026	Receive Money	Daily Cash Summary		220.50	-
12 Jan 2026	Receive Money	Daily Cash Summary		65.00	-
12 Jan 2026	Receive Money	Daily Cash Summary		82.50	-
12 Jan 2026	Receive Money	Daily Cash Summary		106.00	-
12 Jan 2026	Receive Money	Daily Cash Summary		171.50	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
12 Jan 2026	Receive Money	Daily Cash Summary		228.00	-
12 Jan 2026	Receive Money	Daily Cash Summary		175.00	-
12 Jan 2026	Receive Money	Eftpos Sales		3,706.60	-
13 Jan 2026	Payable Payment	Payment: Cr Paul Kelly	Bankwest	-	7,001.00
13 Jan 2026	Payable Payment	Payment: Heecs Fire	WMRC	-	308.00
13 Jan 2026	Payable Payment	Payment: Focus Networks	INV SaaS-15296	-	2,339.66
13 Jan 2026	Payable Payment	Payment: SM and EP Martin	WMRC Rent	-	4,041.58
13 Jan 2026	Payable Payment	Payment: CTI Security	ANZ	-	275.02
13 Jan 2026	Payable Payment	Payment: Forget Your Books Pty Ltd	WMRC	-	317.32
13 Jan 2026	Payable Payment	Payment: Cr Brad Wylynko	Councillor Sitting	-	2,829.00
13 Jan 2026	Payable Payment	Payment: Post Newspapers	WMRC	-	892.03
13 Jan 2026	Payable Payment	Payment: St John Ambulance Australia (Western Australia)	WMRC	-	395.83
13 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	1,099.71
13 Jan 2026	Payable Payment	Payment: Cr Andrew Maurice	ANZ	-	3,537.00
13 Jan 2026	Payable Payment	Payment: Cr Russell Jones	Councillor Sitting	-	2,276.00
13 Jan 2026	Payable Payment	Payment: Cr Peter Macintosh	WMRC	-	2,829.00
13 Jan 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV S40/890	-	426.80
13 Jan 2026	Payable Payment	Payment: Heecs Fire	WMRC	-	429.00
13 Jan 2026	Payable Payment	Payment: Focus Networks	INV 11652G	-	3,164.70
13 Jan 2026	Payable Payment	Payment: Total Green Recycling	WMRC	-	3,477.80
13 Jan 2026	Payable Payment	Payment: Claw Environmental Pty. Ltd.	WMRC	-	8.42
13 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	639.08
13 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	780.17
13 Jan 2026	Payable Payment	Payment: Rosemarie de Vries	Councillor Sitting	-	553.00
13 Jan 2026	Receivable Payment	Payment: Town of Claremont	M-2512352	35,757.86	-
13 Jan 2026	Receivable Payment	Payment: Town of Victoria Park	M-2512355	26,641.10	-
13 Jan 2026	Receivable Payment	Payment: Town of Victoria Park	INV-81901	1,994.99	-
13 Jan 2026	Receivable Payment	Payment: JJ Waste and Recycling	M-2512327	1,543.82	-
13 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Business Online Saver	M T	-	400,000.00
13 Jan 2026	Receive Money	Eftpos Sales		5,294.80	-
13 Jan 2026	Spend Money	Commonwealth Bank	PP14 29/12-11/1/2026	-	66,201.68
13 Jan 2026	Payable Payment	Payment: Workpower Inc	WMRC	-	638.00
14 Jan 2026	Receivable Payment	Payment: Suez Recycling & Recovery	M-2601247	11,290.55	-
14 Jan 2026	Receive Money	Eftpos Sales		5,715.80	-
14 Jan 2026	Payable Payment	Payment: Synergy (Direct Debit)	Admin: INV 2006650807 DD	-	547.32
14 Jan 2026	Receivable Payment	Payment: Skyline Landscape Services	M-2512144a	591.11	-
14 Jan 2026	Receivable Payment	Payment: West to West Group	M-2512361	653.50	-
14 Jan 2026	Spend Money	SuperChoice		-	13,179.61

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
14 Jan 2026	Receive Money	SuperChoice	Returned Super	656.64	-
15 Jan 2026	Receivable Payment	Payment: Department of Water & Environmental Regulation (DWER)	INV-81906	6,042.09	-
15 Jan 2026	Receivable Payment	Payment: UWA Building Services / Campus Management	M-2512357	466.81	-
15 Jan 2026	Receivable Payment	Payment: City of Perth	M-2601212	56.64	-
15 Jan 2026	Receivable Payment	Payment: Shire of Peppermint Grove	M-2512342	8,597.05	-
15 Jan 2026	Receivable Payment	Payment: Shire of Peppermint Grove	VV251130-4	4,552.05	-
15 Jan 2026	Receivable Payment	Payment: Shire of Peppermint Grove	M-2601242	12,253.47	-
15 Jan 2026	Receive Money	Eftpos Sales		5,677.00	-
15 Jan 2026	Receive Money	Daily Cash Summary		341.80	-
15 Jan 2026	Spend Money	Commonwealth Bank		-	0.26
15 Jan 2026	Spend Money	Commonwealth Bank		-	6.51
15 Jan 2026	Spend Money	Commonwealth Bank		-	10.10
15 Jan 2026	Receivable Payment	Payment: Tidy Up	M-2512150a	1,000.00	-
16 Jan 2026	Payable Payment	Payment: Docu-Shred	WMRC	-	45.10
16 Jan 2026	Payable Payment	Payment: AMC Commercial Cleaning (WA) Pty Ltd	Cleaning Services	-	85.71
16 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
16 Jan 2026	Payable Payment	Payment: Bunnings Group Limited	2260/09284569	-	82.56
16 Jan 2026	Payable Payment	Payment: Mini-Tankers Australia Pty Ltd (Refueling Solutions)	W0523 WMRC	-	2,367.19
16 Jan 2026	Payable Payment	Payment: Mini-Tankers Australia Pty Ltd (Refueling Solutions)	W0523 WMRC	-	3,579.28
16 Jan 2026	Payable Payment	Payment: Mini-Tankers Australia Pty Ltd (Refueling Solutions)	W0523 WMRC	-	2,860.54
16 Jan 2026	Payable Payment	Payment: Bunnings Group Limited	2260/00478483	-	507.80
16 Jan 2026	Payable Payment	Payment: GHD Pty Ltd	INV 112-0266320	-	6,743.55
16 Jan 2026	Payable Payment	Payment: Bunnings Group Limited	2404/00243717	-	290.25
16 Jan 2026	Payable Payment	Payment: GFG Temp Assist	INV 4791	-	2,593.25
16 Jan 2026	Payable Payment	Payment: Simply Uniforms	WMRC	-	3,033.36
16 Jan 2026	Payable Payment	Payment: Remondis	C211015 / 1389906	-	2,130.81
16 Jan 2026	Receivable Payment	Payment: Valtari Construction	M-2512358	5,970.65	-
16 Jan 2026	Receivable Payment	Payment: Hancock Prospecting Pty Ltd	M-2512325	50.40	-
16 Jan 2026	Receive Money	Eftpos Sales		5,207.20	-
16 Jan 2026	Receive Money	Remondis Go Organics		502.70	-
17 Jan 2026	Receive Money	Eftpos Sales		5,355.60	-
18 Jan 2026	Receive Money	Eftpos Sales		3,682.45	-
19 Jan 2026	Receivable Payment	Payment: Chapex Labour	M-2512307	6,144.26	-
19 Jan 2026	Receivable Payment	Payment: Balanced Nature	M-2512303	201.60	-
19 Jan 2026	Receive Money	Eftpos Sales		4,338.50	-
19 Jan 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2512116	3,119.86	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
19 Jan 2026	Adjustment	Reconciliation adjustment		-	0.01
19 Jan 2026	Receivable Payment	Payment: Dorrington Plumbing Gas & Electrical Pty Ltd	M-2601221	279.01	-
19 Jan 2026	Receivable Payment	Payment: Dorrington Plumbing Gas & Electrical Pty Ltd	M-2512321	27.00	-
20 Jan 2026	Receivable Payment	Payment: Town of Cottesloe	M-2512153a	24,559.39	-
20 Jan 2026	Receivable Payment	Payment: Town of Cottesloe	INV-81895	192,226.32	-
20 Jan 2026	Receivable Payment	Payment: Town of Cottesloe	M-2512153	22,661.01	-
20 Jan 2026	Receivable Payment	Payment: Town of Cottesloe	M-2512353	26,517.52	-
20 Jan 2026	Receivable Payment	Payment: Town of Claremont	M-2601252	38,622.77	-
20 Jan 2026	Receivable Payment	Payment: Town of Victoria Park	M-2601255	30,917.91	-
20 Jan 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2512316	4,639.63	-
20 Jan 2026	Adjustment	Reconciliation adjustment		-	0.01
20 Jan 2026	Receive Money	Eftpos Sales		4,038.60	-
20 Jan 2026	Receive Money	Daily Cash Summary		557.70	-
20 Jan 2026	Receive Money	Daily Cash Summary		227.00	-
20 Jan 2026	Receivable Payment	Payment: William Geoffreys Pty Ltd	M-2601362	322.40	-
20 Jan 2026	Receive Money	Daily Cash Summary		229.50	-
20 Jan 2026	Receivable Payment	Payment: More Than A Mow	M-2601333	218.39	-
20 Jan 2026	Receive Money	Daily Cash Summary		213.00	-
20 Jan 2026	Receivable Payment	Payment: Value Electrical and Air Conditioning Services	M-2601359	35.00	-
20 Jan 2026	Receive Money	Daily Cash Summary		131.90	-
20 Jan 2026	Receive Money	Daily Cash Summary		23.00	-
20 Jan 2026	Receive Money	Daily Cash Summary		90.00	-
21 Jan 2026	Receivable Payment	Payment: City of Subiaco	M-2601214	80,810.04	-
21 Jan 2026	Receivable Payment	Payment: Nedlands Garden Service	M-2512134a	387.86	-
21 Jan 2026	Receivable Payment	Payment: Nedlands Garden Service	M-2512134	250.05	-
21 Jan 2026	Receivable Payment	Payment: Perth TLC Goup	M-2512335	201.21	-
21 Jan 2026	Receive Money	Eftpos Sales		3,914.10	-
21 Jan 2026	Receive Money	SuperChoice	Returned Super	656.64	-
22 Jan 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV S40/943	-	1,645.55
22 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
22 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	6,963.55
22 Jan 2026	Payable Payment	Payment: Craneswest (WA) Pty Ltd t/a Western Tree Recyclers	WMRC	-	26,532.86
22 Jan 2026	Payable Payment	Payment: JD Diesel Services	INV748	-	2,774.20
22 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
22 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
22 Jan 2026	Receivable Payment	Payment: City of South Perth	VV251231-8	60,007.11	-
22 Jan 2026	Receivable Payment	Payment: City of Fremantle	VV251231-7	37,404.99	-
22 Jan 2026	Receivable Payment	Payment: Tidy Up	M-2512150a	1,000.00	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
22 Jan 2026	Payable Payment	Payment: Elgas (BPAY)	INV 0364616280	-	78.28
22 Jan 2026	Receive Money	Eftpos Sales		5,762.40	-
22 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
23 Jan 2026	Receivable Payment	Payment: Pure Green Group Pty Ltd	M-2601340	256.80	-
23 Jan 2026	Receivable Payment	Payment: City of Vincent	VV251231-5	63,424.36	-
23 Jan 2026	Receivable Payment	Payment: City of Vincent	M-2512315	31,791.71	-
23 Jan 2026	Receivable Payment	Payment: City of Vincent	M-2601215	36,791.72	-
23 Jan 2026	Receive Money	Eftpos Sales		4,901.96	-
23 Jan 2026	Receivable Payment	Payment: Town of Mosman Park	M-2601254	33,525.59	-
23 Jan 2026	Receivable Payment	Payment: Town of Mosman Park	VV251231-1	21,681.38	-
23 Jan 2026	Receive Money	Daily Cash Summary		280.00	-
23 Jan 2026	Receive Money	Daily Cash Summary		54.00	-
24 Jan 2026	Receive Money	Eftpos Sales		5,934.37	-
25 Jan 2026	Receive Money	Eftpos Sales		4,611.39	-
26 Jan 2026	Receivable Payment	Payment: Enviropath Pty Ltd	M-2601323	744.00	-
26 Jan 2026	Receive Money	Eftpos Sales		2,969.30	-
27 Jan 2026	Receivable Payment	Payment: Town of Victoria Park	VV251231-9	53,516.31	-
27 Jan 2026	Receivable Payment	Payment: Town of Claremont	M-2601352	32,862.26	-
27 Jan 2026	Receivable Payment	Payment: JJ Waste and Recycling	M-2601227	2,616.42	-
27 Jan 2026	Receivable Payment	Payment: West to West Group	M-2601261	288.30	-
27 Jan 2026	Receive Money	Eftpos Sales		4,977.85	-
27 Jan 2026	Spend Money	Commonwealth Bank		-	67,471.44
27 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card SD	M T	-	2,036.16
28 Jan 2026	Receivable Payment	Payment: City of Subiaco	VV251231-2	2,318.53	-
28 Jan 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2601216	1,159.41	-
28 Jan 2026	Receivable Payment	Payment: Beldon Satellite & Cable Pty Ltd	M-2601204	35.00	-
28 Jan 2026	Receive Money	Eftpos Sales		5,566.41	-
28 Jan 2026	Receive Money	Daily Cash Summary		335.45	-
28 Jan 2026	Receive Money	Daily Cash Summary		212.70	-
28 Jan 2026	Receive Money	Daily Cash Summary		207.40	-
28 Jan 2026	Receive Money	Daily Cash Summary		201.00	-
28 Jan 2026	Spend Money	SuperChoice		-	12,948.57
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	680.63
29 Jan 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	3,623.27
29 Jan 2026	Payable Payment	Payment: Remondis	C211015 / 1389906	-	1,080.95
29 Jan 2026	Payable Payment	Payment: Cannon Hygiene Australia Pty Ltd	WRMC 053063914	-	594.57
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	5,500.00
29 Jan 2026	Payable Payment	Payment: JD Diesel Services	INV 863	-	849.20

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	26,840.00
29 Jan 2026	Payable Payment	Payment: Radlink Communications	INV 5034702	-	255.64
29 Jan 2026	Payable Payment	Payment: Total Energies Marketing	INV 4099135591	-	1,573.18
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: TPG Network Pty Ltd	Westpac Banking Co	-	233.01
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	7,888.88
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	164,861.49
29 Jan 2026	Payable Payment	Payment: Total Energies Marketing	INV 4099135592	-	439.56
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	4,886.46
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	8,370.26
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	4,444.00
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	1,622.50
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	296.71
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	260.70
29 Jan 2026	Payable Payment	Payment: Remondis Go Organics	INV 2478497	-	107,268.79
29 Jan 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	4,976.68
29 Jan 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	441.17
29 Jan 2026	Payable Payment	Payment: Key2Creative	INV 53864	-	1,496.00
29 Jan 2026	Payable Payment	Payment: Bunnings Group Limited	RC - Bunnings - lo	-	82.56
29 Jan 2026	Payable Payment	Payment: Wren Oil	WMRC	-	209.00
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	2,576.94
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	2,576.94
29 Jan 2026	Payable Payment	Payment: Hinds	WMRC	-	3,435.92
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	1,069.75
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	6,118.97
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	7,845.31
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	3,417.41
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	6,778.75
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	13,310.67
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	1,087.26
29 Jan 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	1,622.60
29 Jan 2026	Receivable Payment	Payment: Sir Charles Gairdner Hospital	M-2512343	405.60	-
29 Jan 2026	Receivable Payment	Payment: Town of Cambridge	M-2601251	1,045.01	-
29 Jan 2026	Receivable Payment	Payment: Town of Cambridge	INV-81899	66,321.93	-
29 Jan 2026	Receive Money	Eftpos Sales		6,334.16	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	15,418.54
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	14,530.92
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	40,838.92
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	4,190.16
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	21,277.47
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	53,143.46
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	32,379.99
29 Jan 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	1,862.85
30 Jan 2026	Receivable Payment	Payment: City of Nedlands	INV-81900	41,014.46	-
30 Jan 2026	Receivable Payment	Payment: Chapex Labour	M-2601207	3,806.83	-
30 Jan 2026	Receivable Payment	Payment: Shire of Peppermint Grove	VV251231-4	5,724.88	-
30 Jan 2026	Receivable Payment	Payment: Shire of Peppermint Grove	M-2601342	7,268.96	-
30 Jan 2026	Receivable Payment	Payment: Doug Buckeys Carpert Court	M-2601322	899.00	-
30 Jan 2026	Receivable Payment	Payment: Tidy Up	M-2512350	2,741.23	-
30 Jan 2026	Receivable Payment	Payment: Valtari Construction	M-2601258	3,149.64	-
30 Jan 2026	Receivable Payment	Payment: Arbor Centre	M-2512302	163.20	-
30 Jan 2026	Receivable Payment	Payment: City of Perth	M-2601312	65.47	-
30 Jan 2026	Payable Payment	Payment: Telstra (BPay)	T311 Jan26-FEB26	-	80.00
30 Jan 2026	Payable Payment	Payment: Synergy (Direct Debit)	INV 2054609980	-	616.23
30 Jan 2026	Receivable Payment	Payment: Martin Cuthbert Landscapes	M-2512330	499.40	-
30 Jan 2026	Receivable Payment	Payment: Martin Cuthbert Landscapes	M-2601230	184.50	-
30 Jan 2026	Spend Money	SuperChoice	Super-Jonathan Hallt contributions	-	1,477.44
30 Jan 2026	Receivable Payment	Payment: Davidson Projects Pty	M-2601320	455.70	-
30 Jan 2026	Receivable Payment	Payment: Davidson Projects Pty	M-2601220	217.00	-
30 Jan 2026	Receive Money	Eftpos Sales		3,321.00	-
31 Jan 2026	Receive Money	Eftpos Sales		7,253.50	-
<b>Total Commonwealth Cheque Account</b>				<b>2,098,511.30</b>	<b>1,889,297.25</b>
<b>Closing Balance</b>				<b>381,049.91</b>	<b>-</b>

### Commonwealth Credit Card BM

<b>Opening Balance</b>				<b>-</b>	<b>1,805.83</b>
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM CC Dec2025	1,785.63	-
14 Jan 2026	Payable Payment	Payment: Brett McInnes CC Miscellaneous	RC - Kwik N Kleen - Car wash 002	-	20.20
<b>Total Commonwealth Credit Card BM</b>				<b>1,785.63</b>	<b>20.20</b>
<b>Closing Balance</b>				<b>-</b>	<b>40.40</b>

### Commonwealth Credit Card LE

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
<b>Opening Balance</b>				-	<b>2,455.68</b>
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep to LE CC Nov 2025	1,168.51	-
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE CC Dec2025	1,287.17	-
14 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Farmer jacks - fruit and milk Jan26 001	-	36.01
14 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Australia Post - bin sticker postage costs	-	7.55
22 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Grow it local - Seeds for event	-	42.20
27 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - WWC check - Emily Hindle	-	87.00
<b>Total Commonwealth Credit Card LE</b>				<b>2,455.68</b>	<b>172.76</b>
<b>Closing Balance</b>				-	<b>172.76</b>

**Commonwealth Credit Card PW**

<b>Opening Balance</b>				-	<b>3,026.29</b>
5 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Milk, Spread	-	6.65
7 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - supplies for RC Jan26	-	55.10
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Dec2025	1,665.53	-
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Nov 2025	1,265.77	-
13 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - DIDI - taxi costs for Jack Smith	-	33.06
16 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Cleaning and Catering items	-	44.90
22 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Access Technologies - boom gate remote program	-	558.80
30 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Swan Towing - breakdown of UD Prime Mover - 1ISS458	-	1,155.00
30 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Swan Towing - breakdown of UD Prime Mover - 1ISS458(2)	-	429.00
<b>Total Commonwealth Credit Card PW</b>				<b>2,931.30</b>	<b>2,282.51</b>
<b>Closing Balance</b>				-	<b>2,377.50</b>

**Commonwealth Credit Card SD**

<b>Opening Balance</b>				<b>7,172.61</b>	-
6 Jan 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Deputy - roster program subscription Dec25	-	300.30
7 Jan 2026	Payable Payment	Payment: ZettaGrid Pty Ltd (Direct Debit)	INV 612284844	-	816.20
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep to LE CC Nov 2025	-	1,168.51
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card	Transfer Sweep PW CC Nov 2025	-	1,265.77

Account Transactions

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
		SD to Commonwealth Credit Card PW			
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE CC Dec2025	-	1,287.17
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Dec2025	-	1,665.53
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM CC Dec2025	-	1,785.63
27 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card SD	M T	2,036.16	-
27 Jan 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - MailChimp - Subscription January 26 - Essentials Paln	-	66.99
<b>Total Commonwealth Credit Card SD</b>				<b>2,036.16</b>	<b>8,356.10</b>
<b>Closing Balance</b>				<b>852.67</b>	<b>-</b>
<b>Total</b>				<b>3,107,723.72</b>	<b>1,900,128.82</b>



**Commonwealth Bank**

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Your Statement

## Corporate Charge Card

049

MR STUART PAUL DEVENISH  
UNIT 2, 317 CHURCHILL AVENUE  
SUBIACO WA 6008

### WESTERN METRO REGIONAL CNL

Account number 5550 0510 2292 8903  
Statement period 25 Dec 2025 - 23 Jan 2026  
Credit limit \$10,000.00

### ENQUIRIES 13 1576

24 hours a day, 7 days a week

### Your account balance

Opening balance	\$0.00
New transactions	\$1,116.50
Payments/refunds	\$0.00
Closing balance	\$1,116.50 ✓

### Payment Arrangement

Payment will be automatically deducted in terms of the agreement.

### Transactions

Date	Transaction details	Cardholder comments / Expense codes	GST' (\$)	Amount (\$)
05 Jan	Deputy deputy.com AUS		27.30	300.30 ✓
07 Jan	ZETTAGRID PTY LTD PERTH AUS		74.20	816.20 ✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\*\*\*\*\*

I confirm the above expenditure.

Signature of cardholder

Expenditure authorised

### IMPORTANT GST INFORMATION

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



\*# 7025.30738.1.1 ZZ396 0913 SL.CS.S111.D023.OV01.00.06



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 2292 8903  
25 Dec 2025 - 23 Jan 2026  
Page 2 of 2

7025.30738.1.1 ZZ396 0913 SL\_CS.S111.D023.OV01.00.06



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**Mail:** This slip with your **cheque** to:  
PO Box 962  
PARRAMATTA NSW 2124

**MR STUART PAUL DEVENISH**



Billier code: **1818**  
Reference No.:  
5550 0510 2292 8903  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

**Date paid**

**Amount paid**

\$



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Your Statement

## Corporate Charge Card

Page 1 of 2

049

ELIZABETH EUSTANCE  
UNIT 2 317 CHURCHILL AVENUE  
SUBIACO  
SUBIACO WA 6008

### WESTERN METRO REGIONAL CNL

Account number 5550 0510 2187 2953  
Statement period 25 Dec 2025 - 23 Jan 2026  
Credit limit \$5,000.00

**ENQUIRIES 13 1576**  
24 hours a day, 7 days a week

### Your account balance

Opening balance	\$0.00
New transactions	\$85.76
Payments/refunds	\$0.00
Closing balance	\$85.76 ✓

**Payment Arrangement**

Payment will be automatically deducted in terms of the agreement.

### Transactions

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
12 Jan	FARMER JACKS SUBIACO SUBIACO WA		3.27	36.01 ✓
14 Jan	POST SUBIACO POST SHOP SUBIACO AUS		0.69	7.55 ✓
21 Jan	GROW IT LOCAL DARLINGHURST NSW		3.84	42.20 ✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

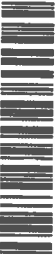
I confirm the above expenditure.

Signature of cardholder

Expenditure authorised

### IMPORTANT GST INFORMATION

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



\*# 28257.32344.1.1 ZZ396 0913 SLCS.S901.D023.OV01.00.06



**Commonwealth Bank**

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 2187 2953  
25 Dec 2025 - 23 Jan 2026

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28287.32344.1.1 ZZ996 0913 SL CS S601.D023.OV01.00.06



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PARRAMATTA NSW 2124

**ELIZABETH EUSTANCE**



Bill code: **1818**  
Reference No.:  
5550 0510 2187 2953  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

**Date paid**

**Amount paid**

\$

049

MR BRETT MCINNES  
 UNIT 2 317 CHURCHILL AVE  
 SUBIACO WA 6008

**WESTERN METRO REGIONAL CNL**

Account number 5550 0510 2339 7249  
 Statement period 25 Dec 2025 - 23 Jan 2026  
 Credit limit \$5,000.00

**ENQUIRIES 13 1576**

24 hours a day, 7 days a week



**Your account balance**

Opening balance	\$0.00
New transactions	\$40.40
Payments/refunds	\$0.00
Closing balance	\$40.40

**Payment Arrangement**

Payment will be automatically deducted in terms of the agreement.

**Transactions**

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
13 Jan	KWIK N KLEEN KENWICK KENWICK WA	no receipt, requested stat. declaration.	1.84	20.20
26 Dec	KWIK N KLEEN KENWICK KENWICK WA		1.84	20.20 ✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

**I confirm the above expenditure.**

*[Handwritten Signature]*

**Signature of cardholder**

*[Handwritten Signature]*

**Expenditure authorised**

**IMPORTANT GST INFORMATION**

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 2339 7249

25 Dec 2025 - 23 Jan 2026

Page 2 of 2

7026.90739.1.1 ZZ396 0913 SL.CS.S111.D023.OV01.00.06



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**Mail:** This slip with your **cheque** to:  
PO Box 962  
PARRAMATTA NSW 2124

**MR BRETT MCINNES**



Bill code: **1818**  
Reference No.:  
5550 0510 2339 7249  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

**Date paid**

**Amount paid**



049

MR PAUL WELLS  
UNIT 2 317 CHUCHILL AVENUE  
SUBIACO WA 6008

**WESTERN METRO REGIONAL CNL**

Account number 5550 0510 2327 2228  
Statement period 25 Dec 2025 - 23 Jan 2026  
Credit limit \$2,000.00

**ENQUIRIES 13 1576**

24 hours a day, 7 days a week

**Your account balance**

Opening balance	\$0.00
New transactions	\$793.50
Payments/refunds	\$0.00
Closing balance	\$793.50 ✓

**Payment Arrangement**

Payment will be automatically deducted in terms of the agreement.

**Transactions**

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
02 Jan	COLES 7712 SHENTON PARK 06		0.60	6.65 ✓
06 Jan	COLES 7712 SHENTON PARK 06		5.01	55.10 ✓
13 Jan	DiDiMobility Sydney AUS		3.01	33.06 ✓
15 Jan	COLES 7712 SHENTON PARK 06		4.08	44.90 ✓

Transactions continued over



\*#\* 28288.32345.1.1 ZZ396 0913 SLCS.S901.D023.O.V01.00.06

**IMPORTANT GST INFORMATION**

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 2327 2228

25 Dec 2025 - 23 Jan 2026

Page 2 of 2

## Transactions continued

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
22 Jan	HEYTESBURY TECHNOLOGIE WANGARA AUS		50.80	558.80 ✓
29 Dec	RSEA PTY LTD - OSBORNE OSBORNE PARK AUS		8.64	94.99 ✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

I confirm the above expenditure.

Paul Wells

Signature of cardholder

Expenditure authorised

28286.32345.1.1 ZZ396 0913 SL\_CS.S901.D023.OV01.00.06



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**Mail:** This slip with your **cheque** to:  
PO Box 962  
PARRAMATTA NSW 2124

MR PAUL WELLS



Bill code: **1818**  
Reference No.:  
5550 0510 2327 2228  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

Date paid

Amount paid

# Account Transactions

## WESTERN METROPOLITAN REGIONAL COUNCIL

For the period 25 December 2025 to 23 January 2026

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)	RUNNING BALANCE (AUD)
<b>Commonwealth Credit Card BM</b>						
<b>Opening Balance</b>				-	<b>1,785.63</b>	<b>(1,785.63)</b>
29 Dec 2025	Spend Money	KWIK N KLEEN KENWICK KENWICK WA		-	20.20 ✓	(1,805.83)
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM CC Dec2025	1,785.63 ✓	-	(20.20)
<b>Total Commonwealth Credit Card BM</b>				<b>1,785.63</b>	<b>20.20</b>	<b>(20.20)</b>
<b>Closing Balance</b>				-	<b>20.20</b>	<b>(20.20)</b>
<b>Commonwealth Credit Card LE</b>						
<b>Opening Balance</b>				-	<b>2,455.68</b>	<b>(2,455.68)</b>
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep to LE CC Nov 2025	1,168.51 ✓	-	(1,287.17)
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE CC Dec2025	1,287.17 ✓	-	-
14 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Farmer jacks - fruit and milk Jan26 001	-	36.01 ✓	(36.01)
14 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Australia Post - bin sticker postage costs	-	7.55 ✓	(43.56)
22 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Grow it local - Seeds for event	-	42.20 ✓	(85.76)
<b>Total Commonwealth Credit Card LE</b>				<b>2,455.68</b>	<b>85.76</b>	<b>(85.76)</b>
<b>Closing Balance</b>				-	<b>85.76 ✓</b>	<b>(85.76)</b>
<b>Commonwealth Credit Card PW</b>						
<b>Opening Balance</b>				-	<b>2,931.30</b>	<b>(2,931.30)</b>
29 Dec 2025	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - RSEA - Electrolyte drink mix	-	94.99 ✓	(3,026.29)
5 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Milk, Spread	-	6.65 ✓	(3,032.94)
7 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - supplies for RC Jan26	-	55.10 ✓	(3,088.04)
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Nov 2025	1,265.77 ✓	-	(1,822.27)
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Dec2025	1,665.53 ✓	-	(156.74)
13 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - DIDI - taxi costs for Jack Smith	-	33.06 ✓	(189.80)

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)	RUNNING BALANCE (AUD)
16 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Cleaning and Catering items	-	44.90 ✓	(234.70)
22 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Access Technologies - boom gate remote program	-	558.80 ✓	(793.50)
<b>Total Commonwealth Credit Card PW</b>				<b>2,931.30</b>	<b>793.50</b>	<b>(793.50)</b>
<b>Closing Balance</b>				-	<b>793.50 ✓</b>	<b>(793.50)</b>
<b>Commonwealth Credit Card SD</b>				-	<b>1,242.59</b>	<b>(1,242.59)</b>
<b>Opening Balance</b>				-	<b>1,242.59</b>	<b>(1,242.59)</b>
29 Dec 2025	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card SD	CC Sweep Dec 2025	8,415.20 ✓	-	7,172.61
6 Jan 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Deputy - roster program subscription Dec25	-	300.30 ✓	6,872.31
7 Jan 2026	Payable Payment	Payment: Zetagrid Pty Ltd (Direct Debit)	INV 612284844	-	816.20 ✓	6,056.11
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep to LE CC Nov 2025	-	1,168.51 ✓	4,887.60
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Nov 2025	-	1,265.77 ✓	3,621.83
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE CC Dec2025	-	1,287.17 ✓	2,334.66
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW CC Dec2025	-	1,665.53 ✓	669.13
8 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM CC Dec2025	-	1,785.63 ✓	(1,116.50)
<b>Total Commonwealth Credit Card SD</b>				<b>8,415.20</b>	<b>8,289.11</b>	<b>(1,116.50)</b>
<b>Closing Balance</b>				-	<b>1,116.50 ✓</b>	<b>(1,116.50)</b>
<b>Total</b>				<b>15,587.81</b>	<b>9,188.57</b>	<b>6,399.24</b>

# Account Transactions

## WESTERN METROPOLITAN REGIONAL COUNCIL

For the period 1 February 2026 to 28 February 2026

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
<b>Business Online Saver</b>					
<b>Opening Balance</b>				<b>1,002,047.40</b>	-
1 Feb 2026	Receive Money	Commonwealth Bank		1,269.41	-
<b>Total Business Online Saver</b>				<b>1,269.41</b>	-
<b>Closing Balance</b>				<b>1,003,316.81</b>	-
<b>Commonwealth Cheque Account</b>					
<b>Opening Balance</b>				<b>381,049.91</b>	-
1 Feb 2026	Receive Money	Commonwealth Bank		1,052.19	-
1 Feb 2026	Spend Money	Commonwealth Bank		-	0.12
1 Feb 2026	Receive Money	Eftpos Sales		4,692.80	-
2 Feb 2026	Receivable Payment	Payment: Project West	M-2601239	490.32	-
2 Feb 2026	Receivable Payment	Payment: The Claremont Gardener	M-2601249	150.02	-
2 Feb 2026	Receivable Payment	Payment: Coordinated Fitouts & Renovations	M-2601217	80.00	-
2 Feb 2026	Spend Money	Commonwealth Bank	Eftpos fees Jan 2026	-	912.32
2 Feb 2026	Spend Money	SuperChoice	PP14 Jonathan Hallt Super contributions	-	656.64
2 Feb 2026	Spend Money	Commonwealth Bank		-	49.50
2 Feb 2026	Spend Money	Commonwealth Bank		-	79.00
2 Feb 2026	Receive Money	Eftpos Sales		3,520.50	-
3 Feb 2026	Payable Payment	Payment: Synergy (Direct Debit)	RC: INV 2034641435	-	683.14
3 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card PW	February 2026 top up	-	1,500.00
3 Feb 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2601316	3,457.44	-
3 Feb 2026	Adjustment	Reconciliation adjustment		-	0.01
3 Feb 2026	Receive Money	Eftpos Sales		5,160.55	-
4 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	1,717.96
4 Feb 2026	Payable Payment	Payment: Ogtec Engineering Services	INV 1245	-	690.58
4 Feb 2026	Payable Payment	Payment: Quality Press	INV 093489	-	328.90
4 Feb 2026	Payable Payment	Payment: AMC Commercial Cleaning (WA) Pty Ltd	Cleaning Services	-	2,571.80
4 Feb 2026	Payable Payment	Payment: Fennell Tyres International Pty Ltd	INV 524071940	-	1,348.53
4 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2260/09101322	-	52.71
4 Feb 2026	Payable Payment	Payment: City of Cockburn	INV 129064	-	151,645.75
4 Feb 2026	Payable Payment	Payment: Waste Management & Resource Recovery Association Aust.	INV-5321/ 0173	-	1,995.00
4 Feb 2026	Payable Payment	Payment: Elan Energy Matrix Pty Ltd	WMRC	-	527.12
4 Feb 2026	Payable Payment	Payment: Fennell Tyres International Pty Ltd	INV 524071941	-	1,096.63
4 Feb 2026	Payable Payment	Payment: Focus Networks	INV SaaS 15368	-	2,373.76

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
4 Feb 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV S40/1000	-	1,377.34
4 Feb 2026	Payable Payment	Payment: Craneswest (WA) Pty Ltd t/a Western Tree Recyclers	WMRC	-	36,798.12
4 Feb 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV S40/955	-	753.07
4 Feb 2026	Payable Payment	Payment: More Than A Mow	WMRC	-	520.00
4 Feb 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	473.55
4 Feb 2026	Payable Payment	Payment: Workpower Inc	WMRC	-	638.00
4 Feb 2026	Payable Payment	Payment: Focus Networks	INV MPSD-15338	-	2,545.40
4 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2260/09104498	-	42.77
4 Feb 2026	Payable Payment	Payment: Total Green Recycling	WMRC	-	3,208.19
4 Feb 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV S40/965	-	1,381.93
4 Feb 2026	Receivable Payment	Payment: Town of Victoria Park	INV-81910	795.01	-
4 Feb 2026	Receivable Payment	Payment: More Than A Mow	M-2602233	541.61	-
4 Feb 2026	Receive Money	Eftpos Sales		5,932.53	-
4 Feb 2026	Receive Money	Daily Cash Summary		380.20	-
4 Feb 2026	Receive Money	Daily Cash Summary		216.50	-
4 Feb 2026	Receive Money	Daily Cash Summary		190.00	-
4 Feb 2026	Receive Money	Daily Cash Summary		165.00	-
4 Feb 2026	Receive Money	Daily Cash Summary		120.00	-
4 Feb 2026	Receive Money	Daily Cash Summary		32.50	-
5 Feb 2026	Receivable Payment	Payment: City of Subiaco	M-2601314	63,694.62	-
5 Feb 2026	Receivable Payment	Payment: William Geoffreys Pty Ltd	M-2602262	1,196.62	-
5 Feb 2026	Receivable Payment	Payment: UWA Building Services / Campus Management	M-2601357	685.90	-
5 Feb 2026	Receivable Payment	Payment: Sir Charles Gairdner Hospital	M-2512143a	591.87	-
5 Feb 2026	Receivable Payment	Payment: Town of Cambridge	M-2601351	225.00	-
5 Feb 2026	Receivable Payment	Payment: Value Electrical and Air Conditioning Services	M-2602259	105.01	-
5 Feb 2026	Receivable Payment	Payment: Town of Cottesloe	M-2601253	32,032.56	-
5 Feb 2026	Receivable Payment	Payment: Town of Cottesloe	VV251130-6	22,895.25	-
5 Feb 2026	Receive Money	Daily Cash Summary		127.00	-
5 Feb 2026	Receive Money	Eftpos Sales		4,387.40	-
6 Feb 2026	Receivable Payment	Payment: City of Vincent	M-2601315	29,631.99	-
6 Feb 2026	Receivable Payment	Payment: Martin Cuthbert Landscapes	M-2601330	201.60	-
6 Feb 2026	Payable Payment	Payment: HR Central (Direct Debit)	INV 32147	-	477.40
6 Feb 2026	Receive Money	Eftpos Sales		4,132.65	-
7 Feb 2026	Receive Money	Eftpos Sales		6,226.10	-
8 Feb 2026	Receive Money	Eftpos Sales		4,824.80	-
9 Feb 2026	Receivable Payment	Payment: Enviropath Pty Ltd	M-2602223	1,103.61	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
9 Feb 2026	Receivable Payment	Payment: Dorrington Plumbing Gas & Electrical Pty Ltd	M-2601321	155.00	-
9 Feb 2026	Payable Payment	Payment: Ampol Australia Petroleum Pty Ltd (Direct Debit)	INV 0001461865 DD	-	3,392.84
9 Feb 2026	Receive Money	Bunnings Group Limited	244701629-0226 Refund of overpayment	102.56	-
9 Feb 2026	Receive Money	Eftpos Sales		4,450.20	-
10 Feb 2026	Receivable Payment	Payment: Town of Victoria Park	M-2601355	27,026.25	-
10 Feb 2026	Receivable Payment	Payment: Doug Buckeys Carpert Court	M-2602222	1,070.83	-
10 Feb 2026	Receivable Payment	Payment: Nedlands Garden Service	M-2601234	252.00	-
10 Feb 2026	Spend Money	Commonwealth Bank		-	73,001.08
10 Feb 2026	Receive Money	Eftpos Sales		3,720.48	-
11 Feb 2026	Receivable Payment	Payment: City of Subiaco	M-2602214	64,518.29	-
11 Feb 2026	Receivable Payment	Payment: Suez Recycling & Recovery	M-2512147	9,808.49	-
11 Feb 2026	Adjustment	Reconciliation adjustment		-	0.04
11 Feb 2026	Receivable Payment	Payment: West to West Group	M-2601361	899.24	-
11 Feb 2026	Spend Money	SuperChoice		-	14,609.74
11 Feb 2026	Receive Money	Eftpos Sales		5,026.69	-
11 Feb 2026	Receivable Payment	Payment: Skyline Landscape Services	M-2601244	966.60	-
11 Feb 2026	Receivable Payment	Payment: Skyline Landscape Services	M-2601344	890.10	-
11 Feb 2026	Receivable Payment	Payment: Skyline Landscape Services	M-2512344	856.80	-
12 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2260/09105033	-	5.87
12 Feb 2026	Payable Payment	Payment: Perth Furniture and Mattress Recycling	INV 1702	-	8,943.00
12 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2260/09120920	-	128.14
12 Feb 2026	Payable Payment	Payment: St John Ambulance Australia (Western Australia)	WMRC	-	492.00
12 Feb 2026	Payable Payment	Payment: Remondis	C211015 / 1389906	-	2,318.45
12 Feb 2026	Payable Payment	Payment: JD Diesel Services	INV880	-	2,183.50
12 Feb 2026	Payable Payment	Payment: Total Green Recycling	WMRC	-	3,537.03
12 Feb 2026	Payable Payment	Payment: Workpower Inc	WMRC	-	638.00
12 Feb 2026	Payable Payment	Payment: Claw Environmental Pty. Ltd.	WMRC	-	298.65
12 Feb 2026	Payable Payment	Payment: Perth Furniture and Mattress Recycling	INV 1694	-	6,758.40
12 Feb 2026	Payable Payment	Payment: GHD Pty Ltd	INV 112-0268778	-	5,960.35
12 Feb 2026	Payable Payment	Payment: JD Diesel Services	INV879	-	1,544.40
12 Feb 2026	Payable Payment	Payment: Forget Your Books Pty Ltd	WMRC	-	201.82
12 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2404/09433966	-	436.06
12 Feb 2026	Payable Payment	Payment: SM and EP Martin	WMRC Rent	-	4,041.58
12 Feb 2026	Receivable Payment	Payment: Shire of Peppermint Grove	M-2602242	8,252.39	-
12 Feb 2026	Receivable Payment	Payment: Tidy Up	M-2601250	1,627.02	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
12 Feb 2026	Receivable Payment	Payment: Beldon Satellite & Cable Pty Ltd	M-2601304	210.01	-
12 Feb 2026	Receivable Payment	Payment: Balanced Nature	M-2601203	201.60	-
12 Feb 2026	Payable Payment	Payment: Elgas (BPAY)	INV 0364707221	-	234.83
12 Feb 2026	Payable Payment	Payment: Australian Taxation Office	January 2026 PAYG	-	40,694.00
12 Feb 2026	Payable Payment	Payment: Elgas (BPAY)	INV 0364795959	-	78.28
12 Feb 2026	Receive Money	Eftpos Sales		5,147.00	-
12 Feb 2026	Receive Money	Daily Cash Summary		200.00	-
12 Feb 2026	Receive Money	Daily Cash Summary		182.00	-
12 Feb 2026	Receive Money	Daily Cash Summary		163.50	-
12 Feb 2026	Receive Money	Daily Cash Summary		153.70	-
12 Feb 2026	Receive Money	Daily Cash Summary		50.00	-
12 Feb 2026	Receive Money	Daily Cash Summary		40.00	-
12 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	35,399.51
13 Feb 2026	Receivable Payment	Payment: Martin Cuthbert Landscapes	M-2511230	250.05	-
13 Feb 2026	Receive Money	Eftpos Sales		5,215.70	-
13 Feb 2026	Receive Money	Battery Rescue	RCTI WMRC0126	287.38	-
13 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card PW	Feb 26 top up	-	1,500.00
14 Feb 2026	Receive Money	Eftpos Sales		4,171.80	-
15 Feb 2026	Receivable Payment	Payment: Valtari Construction	M-2601358	1,004.40	-
15 Feb 2026	Receive Money	Eftpos Sales		5,896.02	-
16 Feb 2026	Receivable Payment	Payment: Chapex Labour	M-2601307	663.42	-
16 Feb 2026	Receivable Payment	Payment: Project West	M-2601339	533.72	-
16 Feb 2026	Receivable Payment	Payment: Balanced Nature	M-2601303	252.00	-
16 Feb 2026	Receivable Payment	Payment: Chapex Site Services Pty Ltd	M-2601308	223.20	-
16 Feb 2026	Receive Money	Eftpos Sales		4,034.40	-
16 Feb 2026	Receivable Payment	Payment: Suez Recycling & Recovery	M-2602247	12,790.41	-
16 Feb 2026	Adjustment	Reconciliation adjustment		-	0.05
16 Feb 2026	Spend Money	Commonwealth Bank		-	0.18
16 Feb 2026	Spend Money	Commonwealth Bank		-	4.49
16 Feb 2026	Spend Money	Commonwealth Bank		-	7.20
17 Feb 2026	Receivable Payment	Payment: JJ Waste and Recycling	M-2601327	4,704.89	-
17 Feb 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2602216	4,826.26	-
17 Feb 2026	Receive Money	Eftpos Sales		5,196.30	-
17 Feb 2026	Receivable Payment	Payment: Landscapes for Life	M-2601229	50.01	-
17 Feb 2026	Receivable Payment	Payment: Landscapes for Life	M-2601329	254.40	-
18 Feb 2026	Receive Money	Daily Cash Summary		194.00	-
18 Feb 2026	Receive Money	Daily Cash Summary		141.00	-
18 Feb 2026	Receive Money	Daily Cash Summary		106.00	-
18 Feb 2026	Receive Money	Daily Cash Summary		149.00	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
18 Feb 2026	Receive Money	Daily Cash Summary		204.50	-
18 Feb 2026	Receive Money	Daily Cash Summary		190.00	-
18 Feb 2026	Receive Money	Eftpos Sales		6,209.39	-
19 Feb 2026	Payable Payment	Payment: Value Material Handling Pty Ltd t/aTotal Forklift Services	INV 0000002503	-	477.48
19 Feb 2026	Payable Payment	Payment: No Probs Plumbing and Electrical	INV 19779	-	3,066.00
19 Feb 2026	Payable Payment	Payment: Mini-Tankers Australia Pty Ltd (Refueling Solutions)	W0523 WMRC	-	2,809.84
19 Feb 2026	Payable Payment	Payment: Total Green Recycling	WMRC	-	3,292.37
19 Feb 2026	Payable Payment	Payment: Mini-Tankers Australia Pty Ltd (Refueling Solutions)	W0523 WMRC	-	1,621.92
19 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2170/00149274	-	9.15
19 Feb 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV P40/4373	-	26.65
19 Feb 2026	Receivable Payment	Payment: Town of Cambridge	VV251231-3	79,939.48	-
19 Feb 2026	Receivable Payment	Payment: City of South Perth	VV260131-8	71,878.72	-
19 Feb 2026	Receivable Payment	Payment: City of Fremantle	VV260131-7	38,511.88	-
19 Feb 2026	Receivable Payment	Payment: Town of Mosman Park	M-2601354	28,495.62	-
19 Feb 2026	Receivable Payment	Payment: Town of Mosman Park	M-2602254	27,882.81	-
19 Feb 2026	Receivable Payment	Payment: Sir Charles Gairdner Hospital	M-2512143	650.52	-
19 Feb 2026	Receivable Payment	Payment: City of Perth	M-2602212	104.07	-
19 Feb 2026	Receivable Payment	Payment: Value Electrical and Air Conditioning Services	M-2602459	63.00	-
19 Feb 2026	Receive Money	Eftpos Sales		7,870.60	-
20 Feb 2026	Receivable Payment	Payment: City of Vincent	M-2602215	27,797.25	-
20 Feb 2026	Receivable Payment	Payment: Project West	M-2602239	768.81	-
20 Feb 2026	Receivable Payment	Payment: Project West	M-2602439	1,190.41	-
20 Feb 2026	Receivable Payment	Payment: Project West	M-2512339	484.10	-
20 Feb 2026	Receivable Payment	Payment: St. Georges College	M-2601346	410.04	-
20 Feb 2026	Receivable Payment	Payment: Perth TLC Goup	M-2601335	142.60	-
20 Feb 2026	Receivable Payment	Payment: Doug Buckeys Carpert Court	M-2602422	1,600.45	-
20 Feb 2026	Receivable Payment	Payment: City of Nedlands	M-2601211	496.20	-
20 Feb 2026	Receivable Payment	Payment: City of Nedlands	M-2512311	1,478.79	-
20 Feb 2026	Receivable Payment	Payment: Methodist Ladies College	M-2601332	100.80	-
20 Feb 2026	Receivable Payment	Payment: Methodist Ladies College	M-2602232	477.40	-
20 Feb 2026	Receive Money	Eftpos Sales		4,936.70	-
21 Feb 2026	Receivable Payment	Payment: More Than A Mow	M-2602433	551.21	-
21 Feb 2026	Receive Money	Eftpos Sales		4,689.00	-
22 Feb 2026	Receive Money	Eftpos Sales		3,641.85	-
23 Feb 2026	Receivable Payment	Payment: Tidy Up	M-2601250	2,000.00	-
23 Feb 2026	Receivable Payment	Payment: William Geoffreys Pty Ltd	M-2602462	1,352.81	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
23 Feb 2026	Receivable Payment	Payment: Dorrington Plumbing Gas & Electrical Pty Ltd	M-2602221	409.20	-
23 Feb 2026	Receive Money	Eftpos Sales		5,456.25	-
23 Feb 2026	Receive Money	Daily Cash Summary		237.00	-
23 Feb 2026	Receive Money	Daily Cash Summary		199.15	-
23 Feb 2026	Receive Money	Daily Cash Summary		127.50	-
23 Feb 2026	Receive Money	Daily Cash Summary		76.50	-
23 Feb 2026	Receive Money	Daily Cash Summary		72.50	-
23 Feb 2026	Receivable Payment	Payment: Enviropath Pty Ltd	M-2602423	359.60	-
23 Feb 2026	Receive Money	Daily Cash Summary		57.00	-
24 Feb 2026	Receivable Payment	Payment: Town of Victoria Park	M-2602255	30,166.76	-
24 Feb 2026	Receivable Payment	Payment: West to West Group	M-2602261	190.41	-
24 Feb 2026	Payable Payment	Payment: Water Corporation(DD for RC and BPAY for Admin)	DD/ID 0165	-	421.45
24 Feb 2026	Receivable Payment	Payment: Town of Claremont	M-2602252	42,400.24	-
24 Feb 2026	Spend Money	Commonwealth Bank		-	63,787.48
24 Feb 2026	Receive Money	Eftpos Sales		4,223.53	-
24 Feb 2026	Payable Payment	Payment: Water Corporation(DD for RC and BPAY for Admin)	Bill ID 0095 BPay	-	354.72
24 Feb 2026	Payable Payment	Payment: Australian Taxation Office	Q2 FY2025-26 inclu	-	185,016.00
24 Feb 2026	Payable Payment	Payment: Elgas (BPAY)	INV 0364878194	-	235.75
24 Feb 2026	Payable Payment	Payment: Telstra (BPay)	WMRC	-	80.00
25 Feb 2026	Receivable Payment	Payment: City of Subiaco	VV260131-2	3,153.19	-
25 Feb 2026	Receivable Payment	Payment: City of Subiaco	M-2602414	63,242.68	-
25 Feb 2026	Receivable Payment	Payment: Cleanaway Pty Ltd	M-2602416	5,070.31	-
25 Feb 2026	Receivable Payment	Payment: The Claremont Gardener	M-2602249	169.62	-
25 Feb 2026	Receivable Payment	Payment: Beldon Satellite & Cable Pty Ltd	M-2602204	105.00	-
25 Feb 2026	Receivable Payment	Payment: Tidy Up	M-2601350	712.53	-
25 Feb 2026	Receive Money	Eftpos Sales		9,029.54	-
25 Feb 2026	Spend Money	SuperChoice		-	13,172.84
26 Feb 2026	Payable Payment	Payment: WALGA	WMRC	-	1,132.95
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	10,304.11
26 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
26 Feb 2026	Payable Payment	Payment: TPG Network Pty Ltd	Westpac Banking Co	-	251.08
26 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	1,717.96
26 Feb 2026	Payable Payment	Payment: Perth Furniture and Mattress Recycling	INV 1704	-	7,557.00
26 Feb 2026	Payable Payment	Payment: Total Green Recycling	WMRC	-	2,273.78
26 Feb 2026	Payable Payment	Payment: AGM Automation North	WMRC	-	968.00
26 Feb 2026	Payable Payment	Payment: People Sense	C200109 / 21848	-	1,048.40
26 Feb 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	495.00
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	128,753.56

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	4,555.10
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	4,398.86
26 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2404/00167285	-	25.00
26 Feb 2026	Payable Payment	Payment: West Tip Waste Management	WMRC	-	15,063.05
26 Feb 2026	Payable Payment	Payment: AMC Commercial Cleaning (WA) Pty Ltd	Cleaning Services	-	2,571.80
26 Feb 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	2,418.01
26 Feb 2026	Payable Payment	Payment: Focus Networks	INV 15381	-	193.60
26 Feb 2026	Payable Payment	Payment: Bunnings Group Limited	2404/01643049	-	384.13
26 Feb 2026	Payable Payment	Payment: Wren Oil	WMRC	-	258.50
26 Feb 2026	Payable Payment	Payment: Focus Networks	INV MPSD-15385	-	2,675.20
26 Feb 2026	Payable Payment	Payment: Total Green Recycling	WMRC	-	2,991.41
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	8,768.65
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	7,876.43
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	580.98
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	11,814.65
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	2,303.17
26 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
26 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	1,717.96
26 Feb 2026	Payable Payment	Payment: Perth Furniture and Mattress Recycling	INV 1703	-	5,491.20
26 Feb 2026	Payable Payment	Payment: Australian Sweeper Corporation Pty Ltd	INV 531457	-	1,143.26
26 Feb 2026	Payable Payment	Payment: McIntosh Holdings Pty Ltd	INV A40/1071	-	4,632.87
26 Feb 2026	Payable Payment	Payment: Elan Energy Matrix Pty Ltd	WMRC	-	522.63
26 Feb 2026	Payable Payment	Payment: West Tip Waste Management	WMRC	-	13,338.17
26 Feb 2026	Payable Payment	Payment: AIT Specialists Pty Ltd	WMRC	-	550.00
26 Feb 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	2,647.78
26 Feb 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	660.00
26 Feb 2026	Payable Payment	Payment: Craneswest (WA) Pty Ltd t/a Western Tree Recyclers	WMRC	-	26,143.54
26 Feb 2026	Payable Payment	Payment: Total Electrical & Mechanical Services Pty Ltd	PO-0547 / 9610	-	343.75
26 Feb 2026	Payable Payment	Payment: People Sense	C200109 / 21848	-	461.63
26 Feb 2026	Receivable Payment	Payment: Town of Cambridge	M-2602251	1,102.50	-
26 Feb 2026	Receivable Payment	Payment: Town of Cambridge	VV260131-3	52,973.27	-
26 Feb 2026	Receivable Payment	Payment: UWA Building Services / Campus Management	M-2602257	844.44	-
26 Feb 2026	Receivable Payment	Payment: Davidson Projects Pty	M-2602220	880.42	-
26 Feb 2026	Receivable Payment	Payment: Davidson Projects Pty	M-2602420	1,155.84	-
26 Feb 2026	Receive Money	Eftpos Sales		5,047.83	-
26 Feb 2026	Receivable Payment	Payment: Tidy Up	M-2601350	500.00	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
26 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card SD	CC Sweep Feb 26	-	6,631.54
26 Feb 2026	Payable Payment	Payment: Perth Bin Hire	WMRC	-	11,756.56
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	38,600.00
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	34,982.08
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	23,601.82
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	48,031.93
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	42,197.51
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	12,345.11
26 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	19,273.39
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	2,576.94
27 Feb 2026	Payable Payment	Payment: Claw Environmental Pty. Ltd.	WMRC	-	191.40
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	858.98
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	12,025.71
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	3,435.92
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	10,307.75
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	1,717.96
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	1,717.96
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	2,576.94
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	2,576.94
27 Feb 2026	Payable Payment	Payment: Value Material Handling Pty Ltd t/aTotal Forklift Services	Doc # A901002735	-	332.20
27 Feb 2026	Payable Payment	Payment: Hecs Fire	INV 109172	-	1,416.80
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	4,294.90
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	2,576.94
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	3,435.92
27 Feb 2026	Payable Payment	Payment: Hinds	WMRC	-	7,730.81
27 Feb 2026	Receive Money	Eftpos Sales		4,652.70	-
27 Feb 2026	Receivable Payment	Payment: Martin Cuthbert Landscapes	M-2602230	350.07	-
27 Feb 2026	Receivable Payment	Payment: Pure Green Group Pty Ltd	M-2602440	211.20	-
27 Feb 2026	Receive Money	Daily Cash Summary		132.40	-
27 Feb 2026	Receivable Payment	Payment: St. Georges College	M-2602446	120.01	-
27 Feb 2026	Receive Money	Daily Cash Summary		90.00	-
27 Feb 2026	Receivable Payment	Payment: City of Perth	M-2602412	69.39	-
27 Feb 2026	Receive Money	Daily Cash Summary		50.00	-
27 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	2,533.48
27 Feb 2026	Payable Payment	Payment: D&M Waste Management	WMRC	-	4,096.69
28 Feb 2026	Receivable Payment	Payment: Valtari Construction	M-2602258	1,792.46	-

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
28 Feb 2026	Receive Money	Eftpos Sales		4,470.40	-
<b>Total Commonwealth Cheque Account</b>				<b>939,974.71</b>	<b>1,279,801.69</b>
<b>Closing Balance</b>				<b>41,222.93</b>	<b>-</b>

**Commonwealth Credit Card BM**

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
<b>Opening Balance</b>				<b>-</b>	<b>40.40</b>
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM Jan 26	40.40	-
2 Feb 2026	Spend Money	Brett McInnes CC Miscellaneous	FY2026	-	40.00
4 Feb 2026	Payable Payment	Payment: Brett McInnes CC Miscellaneous	RC- Business Base - Furniture Delivery	-	149.00
<b>Total Commonwealth Credit Card BM</b>				<b>40.40</b>	<b>189.00</b>
<b>Closing Balance</b>				<b>-</b>	<b>189.00</b>

**Commonwealth Credit Card LE**

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
<b>Opening Balance</b>				<b>-</b>	<b>172.76</b>
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE Jan 26	85.76	-
2 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Farmer Jacks - office supplies, fruit & milk	-	34.25
2 Feb 2026	Spend Money	Commonwealth Bank		-	40.00
6 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Aus Post - bin sticker postage	-	8.50
9 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Who Gives A C*&p - order of paper for the office 002	-	86.00
10 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Officeworks - Keyboard, Headset & Mouse	-	330.00
11 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Containers for Change -	-	38.75
12 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Officeworks - Keyboard, Mouse & Stationery	-	322.00
13 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Ergolink - office furniture purchase	-	807.26
16 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Event - Lunch for staff @ Hoki Bao	-	10.17
16 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Hoki Bao - staff and volunteer meal	-	26.44
17 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - WMRR - Webinar Course costs	-	50.65
19 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Farmer Jacks - Fruit Feb26 002	-	16.17
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Bunnings - seedling trays and tubs	-	75.89
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Events - Piccolo Deli - Coffee & Hot Choc	-	13.68
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Farmer Jacks - Fruit & snacks for event	-	16.28
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Event - Mr Goz - Staff meal	-	18.29
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Events - Sunset Eats - Mr Goz - meal for Vollies	-	36.58
<b>Total Commonwealth Credit Card LE</b>				<b>85.76</b>	<b>1,930.91</b>
<b>Closing Balance</b>				<b>-</b>	<b>2,017.91</b>

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
<b>Commonwealth Credit Card PW</b>					
<b>Opening Balance</b>				-	<b>2,377.50</b>
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW Jan 26	793.50	-
2 Feb 2026	Spend Money	+ANNUAL FEE	Commbiz - Annual Fee PW CC	-	40.00
2 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - Oppo phone	-	258.00
3 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card PW	February 2026 top up	1,500.00	-
5 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - Oppo phone & DL File	-	266.50
11 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Cleaning and catering products	-	57.50
12 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - office supplies stapler	-	92.00
12 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Supacheap Auto - engine oil and fuse kit	-	155.98
13 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - WA Universal Crane Hire - 25T Crane and rigger hire	-	970.20
13 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card PW	Feb 26 top up	1,500.00	-
26 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Catering supplies	-	52.35
26 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - Office supplies 25/02	-	662.25
27 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Supercheap Auto - Trailer Plugs	-	45.98
<b>Total Commonwealth Credit Card PW</b>				<b>3,793.50</b>	<b>2,600.76</b>
<b>Closing Balance</b>				-	<b>1,184.76</b>

**Commonwealth Credit Card SD**

<b>Opening Balance</b>				<b>852.67</b>	-
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE Jan 26	-	85.76
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM Jan 26	-	40.40
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW Jan 26	-	793.50
2 Feb 2026	Spend Money	Commonwealth Bank	Commbiz - Annual Fee SD CC	-	40.00
4 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Deputy - roster program subscription Jan26	-	311.03
9 Feb 2026	Payable Payment	Payment: ZettaGrid Pty Ltd (Direct Debit)	INV 612484816	-	816.20
11 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Blacklist Coffee Roasters - coffee - meeting costs	-	17.93
13 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Farmer Jacks - milk Feb26 002	-	2.95
13 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Farmer Jacks - fruit Feb26 001	-	36.81

Account Transactions

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)
25 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - MailChimp - Subscription February 26 - Essentials Plan	-	64.49
26 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card SD	CC Sweep Feb 26	6,631.54	-
26 Feb 2026	Spend Money	RIZEN EDGE PTY LTD WETHERILL PAAUS	SD CC Fraud Transaction	-	607.31
<b>Total Commonwealth Credit Card SD</b>				<b>6,631.54</b>	<b>2,816.38</b>
<b>Closing Balance</b>				<b>4,667.83</b>	<b>-</b>
<b>Total</b>				<b>951,795.32</b>	<b>1,287,338.74</b>

**Commonwealth Bank**Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945**Your Statement****Corporate Charge Card**

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049

MR STUART PAUL DEVENISH  
UNIT 2, 317 CHURCHILL AVENUE  
SUBIACO WA 6008**WESTERN METRO REGIONAL CNL**

Account number 5550 0510 6202 9950

Statement period 24 Jan 2026 - 25 Feb 2026

Credit limit \$10,000.00

**ENQUIRIES 13 1576**

24 hours a day, 7 days a week

**Your account balance**

Opening balance	\$0.00
New transactions	\$1,356.40
Payments/refunds	\$0.00
Closing balance	\$1,356.40 ✓

**Payment Arrangement**Payment will be automatically deducted in terms  
of the agreement.**Transactions**

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
24 Jan	Intuit Maichimp Sydney AUS		6.09	66.99 ✓
02 Feb	ANNUAL FEE			40.00 ✓
03 Feb	Deputy deputy.com AUS		28.28	311.03 ✓
07 Feb	ZETTAGRID PTY LTD PERTH AUS		74.20	816.20 ✓
10 Feb	SQ *BLACKLIST COFFEE R Subiaco WA		1.63	17.93 ✓
11 Feb	FARMER JACKS SUBIACO SUBIACO WA		3.35	36.81 ✓

Transactions continued over

**IMPORTANT GST INFORMATION**# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



**Transactions** continued

Date	Transaction details	Cardholder comments / Expense codes	GST# (\$)	Amount (\$)
11 Feb	FARMER JACKS SUBIACO SUBIACO WA		0.27	2.95✓
23 Feb	Intuit Mailchimp Sydney AUS		5.86	64.49✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

**I confirm the above expenditure.**

*[Handwritten Signature]*

**Signature of cardholder**

*[Handwritten Signature]*

**Expenditure authorised**

5310.11553.1.1 ZZ396 0913 CH.CS.S101.D056.LV01.00.06



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PARRAMATTA NSW 2124

**MR STUART PAUL DEVENISH**



Bill code: **1818**  
Reference No.:  
5550 0510 6202 9950  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

**Date paid**

**Amount paid**

\$



049

ELIZABETH EUSTANCE  
UNIT 2 317 CHURCHILL AVENUE  
SUBIACO  
SUBIACO WA 6008

### WESTERN METRO REGIONAL CNL

Account number 5550 0510 6202 9406  
Statement period 24 Jan 2026 - 25 Feb 2026  
Credit limit \$5,000.00

### ENQUIRIES 13 1576

24 hours a day, 7 days a week

### Your account balance

Opening balance	\$0.00
New transactions	\$2,017.91
Payments/refunds	\$0.00
Closing balance	\$2,017.91 ✓

### Payment Arrangement

Payment will be automatically deducted in terms of the agreement.

### Transactions

Date	Transaction details	Cardholder comments / Expense codes	GST# (\$)	Amount (\$)
27 Jan	WWC-COMMUNITIES EAST PERTH AUS		7.91	87.00 ✓
29 Jan	FARMER JACKS SUBIACO SUBIACO WA		3.11	34.25 ✓
02 Feb	ANNUAL FEE			40.00 ✓
06 Feb	POST SUBIACO POST SHOP SUBIACO AUS		0.77	8.50 ✓
06 Feb	SP WHO GIVES A CRAP MELBOURNE VIC		7.82	86.00 ✓
09 Feb	OFFICEWORKS 0602 SUBIACO 06		30.00	330.00 ✓
10 Feb	WARRRL SUBIACO WA		3.52	38.75 ✓

Transactions continued over

### IMPORTANT GST INFORMATION

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



\*# 31423.39661.1.1 ZZ396 0913 SLCS.S901.D056.OV01.00.06



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 6202 9406  
24 Jan 2026 - 25 Feb 2026

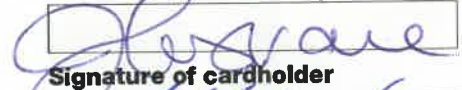
## Transactions continued

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
11 Feb	OFFICEWORKS 0602 SUBIACO 06		29.27	322.00 ✓
12 Feb	ERGOLINK BALCATT A AUS		73.39	807.26 ✓
14 Feb	Hoki Bao Ballajura WA		2.40	26.44 ✓
14 Feb	Hoki Bao Ballajura WA		0.92	10.17 ✓
17 Feb	WASTE MANAGEMENT BURWOOD AUS		4.60	50.65
17 Feb	FARMER JACKS SUBIACO SUBIACO WA		1.47	16.17 ✓
20 Feb	BUNNINGS 309000 SUBIACO AUS		6.90	75.89 ✓
21 Feb	SQ *PICCOLO DELI Subiaco WA		1.24	13.68 ✓
21 Feb	FARMER JACKS SUBIACO SUBIACO WA		1.48	16.28 ✓
22 Feb	SQ *MR GOZ East FremantlWA		1.66	18.29 ✓
22 Feb	SQ *MR GOZ East FremantlWA		3.33	36.58 ✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

I confirm the above expenditure.



Signature of cardholder



Expenditure authorised

31423.99651.1.1 ZZ396 0913 SL.CS.S901.D056.OV01.00.06



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PARRAMATTA NSW 2124

ELIZABETH EUSTANCE



Bill code: **1818**  
Reference No.:  
5550 0510 6202 9406  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

Date paid

Amount paid



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Your Statement

## Corporate Charge Card

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049

MR PAUL WELLS  
UNIT 2 317 CHUCHILL AVENUE  
SUBIACO WA 6008

### WESTERN METRO REGIONAL CNL

Account number 5550 0510 2327 2228  
Statement period 24 Jan 2026 - 25 Feb 2026  
Credit limit \$2,000.00

### ENQUIRIES 13 1576

24 hours a day, 7 days a week

### Your account balance

Opening balance	\$0.00
New transactions	\$3,424.18
Payments/refunds	\$3,000.00-
Closing balance	\$424.18 ✓

### Payment Arrangement

Payment will be automatically deducted in terms of the agreement.

### Transactions

Date	Transaction details	Cardholder comments / Expense codes	GST# (\$)	Amount (\$)
28 Jan	SWAN TOWING SERVICE PT MIDVALE AUS		105.00	1,155.00 ✓
29 Jan	SWAN TOWING SERVICE PT MIDVALE AUS		39.00	429.00 ✓
30 Jan	OFFICEWORKS 0622 OSBORNE PARK 06		23.45	258.00 ✓
02 Feb	ANNUAL FEE			40.00 ✓
03 Feb	PAYMENT RECEIVED, THANK YOU AUS			1,500.00- ✓
04 Feb	OFFICEWORKS 0622 OSBORNE PARK 06		24.23	266.50 ✓
10 Feb	COLES 7712 SHENTON PARK 06		5.23	57.50 ✓

Transactions continued over

### IMPORTANT GST INFORMATION

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



\*# 31422.39650.1.1 ZZ396 0913 SL\_CS.S901.D056.OV01.00.06



Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 2327 2228  
24 Jan 2026 - 25 Feb 2026

### Transactions continued

Date	Transaction details	Cardholder comments / Expense codes	GST* (\$)	Amount (\$)
10 Feb	SUPER CHEAP AUTO	OSBORNE PARK WA	14.18	155.98✓
11 Feb	OFFICEWORKS 0607	JOONDALUP 06	8.36	92.00✓
12 Feb	WA UNIVERSAL CRANE HIR	WANGARA AUS	88.20	970.20✓
13 Feb	PAYMENT RECEIVED, THANK YOU	AUS		1,500.00-✓

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

I confirm the above expenditure.

\* Paul Wells

Signature of cardholder

\* [Signature]

Expenditure authorised

[Signature]

20/3/26

31422.39650.1.1 ZZ396 0913 SL.CS.S901.D056.O\01.00.06

Received Card from Paul # 5550 0510 2327 2228

→ [Signature] 20/3/26

[Signature]



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PARRAMATTA NSW 2124

MR PAUL WELLS



Bill code: **1818**  
Reference No.:  
5550 0510 2327 2228  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

Date paid

Amount paid

\$



049

MR BRETT MCINNES  
UNIT 2 317 CHURCHILL AVE  
SUBIACO WA 6008

### WESTERN METRO REGIONAL CNL

Account number 5550 0510 2339 7249  
Statement period 24 Jan 2026 - 25 Feb 2026  
Credit limit \$5,000.00

### ENQUIRIES 13 1576

24 hours a day, 7 days a week

### Your account balance

Opening balance	\$0.00
New transactions	\$2,833.05
Payments/refunds	\$0.00
Closing balance	\$2,833.05

### Payment Arrangement

Payment will be automatically deducted in terms of the agreement.

### Transactions

Date	Transaction details	Cardholder comments / Expense codes	GST# (\$)	Amount (\$)
30 Jan	Falconet Pty Ltd Welshpool WA		78.51	863.57
30 Jan	Falconet Pty Ltd Welshpool WA		134.24	1,476.68
02 Feb	ANNUAL FEE			40.00

Transactions continued over

### IMPORTANT GST INFORMATION

# Transaction shown with this symbol may indicate a mixed transaction. The GST has been calculated as if the transaction was wholly taxable at 1/11<sup>th</sup> of the price. You will need to obtain a tax invoice or adjustment note before claiming an input tax credit in relation to this transaction or adjustment.



\*# 5309.111552.1.1 ZZ396 0913 CH.CS.S101.D056.LV01.00.06



# Commonwealth Bank

Commonwealth Bank of Australia  
ABN 48 123 123 124 AFSL and  
Australian credit licence 234945

# Transactions

Account 5550 0510 2339 7249  
24 Jan 2026 - 25 Feb 2026  
Page 2 of 2

## Transactions continued

Date	Transaction details	Cardholder comments / Expense codes	GST# (\$)	Amount (\$)
03 Feb	Business Base	Welshpool WA	13.55	149.00
11 Feb	PR Ventures Pty Ltd	MOORABBIN VIC	27.62	303.80

Please check your transactions listed on this statement and report any discrepancy to the Bank immediately.

\* \* \* \* \*

I confirm the above expenditure.

*Brett McInnes*

Signature of cardholder

*[Handwritten Signature]*

Expenditure authorised

*[Handwritten Signature]*

5309.11552.1.1 ZZ396 0913 CH.CS.S101.D056.LV01.00.06



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**MR BRETT MCINNES**



Bill code: **1818**  
Reference No.:  
5550 0510 2339 7249  
BPAY® @ Registered to BPAY Pty Ltd  
ABN 69 079 137 518

**Date paid**

**Amount paid**

\$

# Account Transactions

## WESTERN METROPOLITAN REGIONAL COUNCIL

For the period 24 January 2026 to 25 February 2026

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)	RUNNING BALANCE (AUD)
<b>Commonwealth Credit Card BM</b>						
<b>Opening Balance</b>				-	20.20	(20.20)
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM Jan 26	40.40	-	20.20
<b>Total Commonwealth Credit Card BM</b>				40.40	-	20.20
<b>Closing Balance</b>				20.20	-	20.20
<b>Commonwealth Credit Card LE</b>						
<b>Opening Balance</b>				-	85.76	(85.76)
27 Jan 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - WWC check - Emily Hindle	-	87.00 ✓	(172.76)
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE Jan 26	<del>85.76</del>	-	(87.00)
2 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Farmer Jacks - office supplies, fruit & milk	-	34.25 ✓	(121.25)
2 Feb 2026	Spend Money	Commonwealth Bank		-	40.00 ✓	(161.25)
6 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Aus Post - bin sticker postage	-	8.50 ✓	(169.75)
9 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Who Gives A C*&p - order of paper for the office 002	-	86.00 ✓	(255.75)
10 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Officeworks - Keyboard, Headset & Mouse	-	330.00 ✓	(585.75)
11 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Containers for Change -	-	38.75 ✓	(624.50)
12 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Officeworks - Keyboard, Mouse & Stationery	-	322.00 ✓	(946.50)
13 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Ergolink - office furniture purchase	-	807.26 ✓	(1,753.76)
16 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Event - Lunch for staff @ Hoki Bao	-	10.17 ✓	(1,763.93)
16 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Hoki Bao - staff and volunteer meal	-	26.44 ✓	(1,790.37)
19 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	Admin - Farmer Jacks - Fruit Feb26 002	-	16.17 ✓	(1,806.54)
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Bunnings - seedling trays and tubs	-	75.89 ✓	(1,882.43)
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Events - Piccolo Deli - Coffee & Hot Choc	-	13.68 ✓	(1,896.11)

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)	RUNNING BALANCE (AUD)
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E - Farmer Jacks - Fruit & snacks for event	-	16.28 ✓	(1,912.39)
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Event - Mr Goz - Staff meal	-	18.29 ✓	(1,930.68)
24 Feb 2026	Payable Payment	Payment: Libby Eustance CC Miscellaneous	C&E Events - Sunset Eats - Mr Goz - meal for Vollies	-	36.58 ✓	(1,967.26)
<b>Total Commonwealth Credit Card LE</b>				<b>85.76</b>	<b>1,967.26</b>	<b>(1,967.26)</b>
<b>Closing Balance</b>				-	<b>1,967.26</b>	<b>(1,967.26)</b>
<b>Commonwealth Credit Card PW</b>						
<b>Opening Balance</b>				-	<b>793.50</b>	<b>(793.50)</b>
30 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Swan Towing - breakdown of UD Prime Mover - 1ISS458(2)	-	429.00 ✓	(1,222.50)
30 Jan 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Swan Towing - breakdown of UD Prime Mover - 1ISS458	-	1,155.00 ✓	(2,377.50)
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW Jan 26	<del>793.50</del>	-	(1,584.00)
2 Feb 2026	Spend Money	+ANNUAL FEE	CommBiz - Annual Fee PW CC	-	40.00 ✓	(1,624.00)
2 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - Oppo phone	-	258.00 ✓	(1,882.00)
3 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card PW	February 2026 top up	1,500.00 ✓	-	(382.00)
5 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - Oppo phone & DL File	-	266.50 ✓	(648.50)
11 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Coles - Cleaning and catering products	-	57.50 ✓	(706.00)
12 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Officeworks - office supplies stapler	-	92.00 ✓	(798.00)
12 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - Supacheap Auto - engine oil and fuse kit	-	155.98 ✓	(953.98)
13 Feb 2026	Payable Payment	Payment: Paul Wells CC Miscellaneous	RC - WA Universal Crane Hire - 25T Crane and rigger hire	-	970.20 ✓	(1,924.18)
13 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card PW	Feb 26 top up	1,500.00 ✓	-	(424.18)
<b>Total Commonwealth Credit Card PW</b>				<b>3,793.50</b>	<b>3,424.18</b>	<b>(424.18)</b>
<b>Closing Balance</b>				-	<b>424.18</b>	<b>(424.18) ✓</b>
<b>Commonwealth Credit Card SD</b>						
<b>Opening Balance</b>				-	<b>1,116.50</b>	<b>(1,116.50)</b>
27 Jan 2026	Bank Transfer	Bank Transfer from Commonwealth Cheque Account to Commonwealth Credit Card SD	MT	2,036.16	-	<del>918.66</del>

DATE	SOURCE	DESCRIPTION	REFERENCE	DEBIT (AUD)	CREDIT (AUD)	RUNNING BALANCE (AUD)
27 Jan 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - MailChimp - Subscription January 26 - Essentials Paln	-	66.99 ✓	852.67
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card LE	Transfer Sweep LE Jan 26	-	<del>85.76</del>	766.91
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card BM	Transfer Sweep BM Jan 26	-	<del>40.40</del>	726.51
1 Feb 2026	Bank Transfer	Bank Transfer from Commonwealth Credit Card SD to Commonwealth Credit Card PW	Transfer Sweep PW Jan 26	-	<del>793.50</del>	(66.99)
2 Feb 2026	Spend Money	Commonwealth Bank	CommBiz - Annual Fee SD CC	-	40.00 ✓	(106.99)
4 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Deputy - roster program subscription Jan26	-	311.03 ✓	(418.02)
9 Feb 2026	Payable Payment	Payment: Zettagrid Pty Ltd (Direct Debit)	INV 612484816	-	816.20 ✓	(1,234.22)
11 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Blacklist Coffee Roasters - coffee - meeting costs	-	17.93 ✓	(1,252.15)
13 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Farmer Jacks - milk Feb26 002	-	2.95 ✓	(1,255.10)
13 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - Farmer Jacks - fruit Feb26 001	-	36.81 ✓	(1,291.91)
25 Feb 2026	Payable Payment	Payment: Stuart Devenish CC Miscellaneous	Admin - MailChimp - Subscription February 26 - Essentials Plan	-	64.49 ✓	(1,356.40)
<b>Total Commonwealth Credit Card SD</b>				<b>2,036.16</b>	<b>2,276.06</b>	<b>(1,356.40)</b>
<b>Closing Balance</b>				-	<b>1,356.40</b>	<b>(1,356.40) ✓</b>
<b>Total</b>				<b>5,955.82</b>	<b>7,667.50</b>	<b>(1,711.68)</b>

919.66



**Aged Receivables Summary**

WESTERN METROPOLITAN REGIONAL COUNCIL

As at 28 February 2026

<b>Contact</b>	<b>Jan 2026</b>	<b>Dec 2025</b>	<b>Older</b>	<b>Total</b>	
Brockway DiCOM Facility Pty Ltd ATF	0.00	0.00	328,936.83	328,936.83	DiCOM
City of Nedlands	0.00	331.65	0.00	331.65	Queried - CRN issued
JewelBic Building & Maintenance	0.00	297.61	0.00	297.61	Paid 2/3/26
Nedlands Garden Service	599.70	0.00	0.00	599.70	Paid 23/03/2026
Sir Charles Gairdner Hospital	604.80	0.00	0.00	604.80	Paid 12/3/26
Town of Cottesloe	20,321.64	0.00	0.00	20,321.64	Paid 5/3/2026
<b>Total</b>	<b>21,526.14</b>	<b>629.26</b>	<b>328,936.83</b>	<b>351,092.23</b>	

# 2025/26 Mid-year Budget Review Report



**WESTERN METROPOLITAN REGIONAL COUNCIL**  
**BUDGET REVIEW REPORT**  
**FOR THE YEAR TO DATE ENDED 31 JANUARY 2026**  
**LOCAL GOVERNMENT ACT 1995**

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The Western Metropolitan Regional Council conducts the operations of a local government with the following community vision:

***A world where waste and its impact on the environment is minimised.***

**WESTERN METROPOLITAN REGIONAL COUNCIL**  
**1. STATEMENT OF COMPREHENSIVE INCOME BY NATURE**  
**FOR THE YEAR TO DATE ENDED 31 JANUARY 2026**

	NOTE	Budget Vs Actual to date		Predicted	
		Adopted Budget (a)	YTD Actual (b)	Variance Permanent (c)	Amended Year End Budget
	1	\$	\$	\$	\$
<b>Revenue</b>					
Operating grants, subsidies and contributions	1.1	2,272,217	1,322,028	(6,161)	2,266,056
Fees and charges	1.2	10,355,383	6,570,369	924,580	11,279,963
Interest earnings	1.3	75,000	31,243	(18,000)	57,000
Other income	1.4	73,200	27,884	(22,036)	51,164
Profit on disposal of assets	1.5	35,000	35,500	500	35,500
		<u>12,810,800</u>	<u>7,987,025</u>	<u>878,883</u>	<u>13,689,683</u>
<b>Expenses</b>					
Employee costs	1.6	(2,619,794)	(1,519,396)	(1,006)	(2,620,800)
Materials and contracts	1.7	(8,850,797)	(5,645,187)	(895,909)	(9,746,706)
Utility charges	1.8	(33,949)	(13,412)	17,439	(16,510)
Depreciation and amortisation	1.9	(372,550)	(130,449)	70,950	(301,600)
Interest Expenses	1.1	(46,381)	(15,746)	15,425	(30,956)
Insurance	1.11	(205,114)	(114,030)	9,634	(195,480)
Other expenses	1.12	(179,768)	(119,358)	2,435	(177,333)
Loss on asset disposals	1.13	0	0	0	0
		<u>(12,308,353)</u>	<u>(7,557,579)</u>	<u>(781,032)</u>	<u>(13,089,385)</u>
<b>Net result for the period</b>		<b>502,447</b>	<b>429,446</b>	97,851	<b>600,298</b>
<b>Other comprehensive income</b>					
<i>Items that will not be reclassified subsequently to profit or loss</i>					
<b>Total other comprehensive income for the period</b>		<b>0</b>	<b>0</b>	0	<b>0</b>
<b>Total comprehensive income for the period</b>		<b>502,447</b>	<b>429,446</b>	<b>97,851</b>	<b>600,298</b>

**WESTERN METROPOLITAN REGIONAL COUNCIL  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE YEAR TO DATE ENDED 31 JANUARY 2026**

	NOTE	Budget Vs Actual to date		Predicted	
		Adopted Budget (a)	YTD Actual (b)	Variance Permanent (c)	Amended Year End Budget
<b>OPERATING ACTIVITIES</b>	1	\$	\$	\$	\$
<b>Revenue from operating activities</b>					
Operating grants, subsidies and contributions	1.1	2,272,217	1,322,028	(6,161)	2,266,056
Fees and charges	1.2	10,355,383	6,570,369	924,580	11,279,963
Interest revenue	1.3	75,000	31,243	(18,000)	57,000
Other revenue	1.4	73,200	27,884	(22,036)	51,164
Profit on asset disposals	1.5	35,000	35,500	500	35,500
		<u>12,810,800</u>	<u>7,987,025</u>	<u>878,883</u>	<u>13,689,683</u>
<b>Expenditure from operating activities</b>					
Employee costs	1.6	(2,619,794)	(1,519,396)	(1,006)	(2,620,800)
Materials and contracts	1.7	(8,850,797)	(5,645,187)	(895,909)	(9,746,706)
Utility charges	1.8	(33,949)	(13,412)	17,439	(16,510)
Depreciation	1.9	(372,550)	(130,449)	70,950	(301,600)
Finance costs	1.1	(46,381)	(15,746)	15,425	(30,956)
Insurance	1.11	(205,114)	(114,030)	9,634	(195,480)
Other expenditure	1.12	(179,768)	(119,358)	2,435	(177,333)
Loss on asset disposals	1.13	0	0	0	0
		<u>(12,308,353)</u>	<u>(7,557,579)</u>	<u>(781,032)</u>	<u>(13,089,385)</u>
Non-cash amounts excluded from operating activities	1.14	337,550	94,949	70,950	266,100
<b>Amount attributable to operating activities</b>		<b>839,997</b>	<b>524,395</b>	<b>168,801</b>	<b>866,398</b>
<b>INVESTING ACTIVITIES</b>	2				
<b>Inflows from investing activities</b>					
Proceeds from disposal of assets	2.1	35,000	35,500	500	35,500
Proceeds from financial assets at amortised cost - self supporting loans	2.2	750,000	750,000	0	750,000
		<u>785,000</u>	<u>785,500</u>	<u>500</u>	<u>785,500</u>
<b>Outflows from investing activities</b>					
Payments for property, plant and equipment	2.2	(1,035,000)	(1,125,383)	(116,473)	(1,151,473)
Payments for construction of infrastructure	2.3	(360,000)	(294,655)	65,345	(294,655)
		<u>(1,395,000)</u>	<u>(1,420,038)</u>	<u>(51,128)</u>	<u>(1,446,128)</u>
Non-cash amounts excluded from investing activities	2.4	0	0	0	0
<b>Amount attributable to investing activities</b>		<b>(610,000)</b>	<b>(634,538)</b>	<b>(50,628)</b>	<b>(660,628)</b>
<b>FINANCING ACTIVITIES</b>					
Transfers from reserve accounts	3.1	725,000	0	(24,106)	700,894
		<u>725,000</u>	<u>0</u>	<u>(24,106)</u>	<u>700,894</u>
<b>Outflows from financing activities</b>					
Repayment of borrowings		(90,530)	(47,004)	0	(90,530)
Payments for principal portion of lease liabilities	3.2	(48,504)	(32,236)	5,621	(42,883)
Transfers to reserve accounts	3.3	(987,997)	(65,924)	0	(987,997)
		<u>(1,127,031)</u>	<u>(145,164)</u>	<u>5,621</u>	<u>(1,121,410)</u>
<b>Amount attributable to financing activities</b>		<b>(402,031)</b>	<b>(145,164)</b>	<b>(18,485)</b>	<b>(420,516)</b>
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>					
<b>Surplus or deficit at the start of the financial year</b>	4	172,673	441,393	268,720	441,393
Amount attributable to operating activities		839,997	524,395	168,801	866,398
Amount attributable to investing activities		(610,000)	(634,538)	(50,628)	(660,628)
Amount attributable to financing activities		(402,031)	(145,164)	(18,485)	(420,516)
<b>Surplus or deficit at the end of the financial year</b>		<b>639</b>	<b>186,085</b>	<b>368,408</b>	<b>226,647</b>

**WESTERN METROPOLITAN REGIONAL COUNCIL  
NOTES TO AND FORMING PART OF THE BUDGET  
FOR THE YEAR TO DATE ENDED 31 JANUARY 2026**

**3 NET CURRENT ASSETS**

	2025-26 Adopted Year Opening Budget	2025-26 Actual Year Opening	2025-26 Original Year Closing Budget	2025-26 Amended Year Closing Budget	2025-26 YTD Actual
	\$	\$		\$	\$
<b>Composition of estimated net current assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	2,697,291	1,858,229	1,722,870	883,808	1,384,822
Term Deposits	0	0	0	1,150,000	1,150,000
Trade and other receivables	572,728	1,128,321	0	1,032,764	1,356,756
Other current assets	0	25,885	0	25,885	99,380
	3,270,019	3,012,435	972,870	3,092,457	3,990,958
<b>Less: current liabilities</b>					
Trade and other payables	(858,177)	(1,133,496)	(134,579)	(409,898)	(1,280,075)
Lease liabilities	(3,280)	(40,387)	48,504	0	(17,647)
Loan liabilities					(60,146)
Employee related provisions	(232,044)	(75,386)	0	(48,000)	(48,023)
Other current liabilities	0	0	0	(650,000)	(959,029)
	(1,093,501)	(1,249,269)	(86,075)	(1,107,898)	(2,364,919)
<b>Net current assets</b>	2,176,518	1,763,166	886,795	1,984,559	1,626,039
<b>Less: Total adjustments to net current assets</b>	(2,274,677)	(1,321,773)	(1,015,031)	(1,757,913)	(1,439,953)
<b>Net current assets used in the Statement of Financial Activity</b>	(98,159)	441,393	(128,236)	226,647	186,085

**EXPLANATION OF DIFFERENCE IN NET CURRENT ASSETS AND SURPLUS/(DEFICIT)**

**Non-cash amounts excluded from operating activities**

**Adjustments to operating activities**

Less: Profit on asset disposals			(35,000)	(35,500)	(35,500)
Add: Depreciation			372,550	301,600	130,449
Non-cash movements in non-current assets and liabilities:					
- Employee provisions			0	48,000	48,023
<b>Non cash amounts excluded from operating activities</b>			337,550	349,600	142,972

**Current assets and liabilities excluded from budgeted deficiency**

**Adjustments to net current assets**

Less: Cash - reserve accounts	(2,277,957)	(1,362,160)	(1,625,997)	(1,649,263)	(1,362,160)
- Current portion of borrowings			659,470	(60,146)	(60,146)
- Current portion of lease liabilities	3,280	40,387	(48,504)	(48,504)	(17,647)
<b>Total adjustments to net current assets</b>	(2,274,677)	(1,321,773)	(1,015,031)	(1,757,913)	(1,439,953)

WESTERN METROPOLITAN REGIONAL COUNCIL  
NOTES TO THE REVIEW OF THE ANNUAL BUDGET  
FOR THE PERIOD ENDED 31 JANUARY 2026

2 PREDICTED VARIANCES		Variance \$
Comments/Reason for Variance		Permanent
<b>1</b>	<b>OPERATING ACTIVITIES</b>	
	Revenue from operating activities	
1.1	<b>Operating grants, subsidies and contributions</b> Grant & PC Charge budget both slightly overestimated.	(6,161)
1.2	<b>Fees and charges</b> Higher than budgeted tonnages received at the Recycling Centre, including FOGO. \$573,300, Bulk Waste including Verge Valet \$316,930 and General Waste \$117,730.	924,580
1.3	<b>Interest revenue</b> Lower interest rates year to date compared to when budget set.	(18,000)
1.4	<b>Other revenue</b> Rebate - Metal, budget was overly ambitious \$21,730.	(22,036)
1.5	<b>Profit on asset disposals</b>	500
	<b>Predicted operating revenue variances</b>	<b>878,883</b>
	Expenditure from operating activities	
1.6	<b>Employee costs</b> Broadly in-line with budget.	1,006
1.7	<b>Materials and contracts</b> Increased haulage costs as a result of higher than budgeted tonnages received at the Recycling Centre during the year for FOGO, Bulk Waste including Verge Valet and General Waste \$587,160. Self haulage along with greater use of RC vehicles \$78,610. Major servicing and repairs required to maintain operational reliability of the primary loader \$54,830. Maintenance of Silos \$6078, Maintenance of Grounds to maintain operational safety and site presentation \$14,113, Maintenance of Compactors \$10,356, Maintenance of Mitsubishi Prime Mover \$7,048, Greater use of vehicles along with rental of a sweeper \$11,851, Operational safety consumables including PPE and site safety materials \$6,147. WALGA and MWAC Contribution/Subscriptions and Preferred Sole Supplier \$28,740. Project Manager OPEX costs for calendar year 2025 \$66,890. C&E budget was set too low and not reflective of likely 2025/26 actual spend \$24,031.	895,909
1.8	<b>Utility charges</b> Microsoft Teams calls now under IT expense	(17,439)
1.9	<b>Depreciation</b> Budget incorrectly calculated	(70,950)
1.10	<b>Finance costs</b> Right of Use Asset no longer in use	(15,425)
1.11	<b>Insurance</b> Actuals premium lower than budgeted	(9,634)
1.12	<b>Other expenditure</b> Legal \$686 and Staff Christmas party \$1,228	(2,435)
1.13	<b>Loss on asset disposals</b>	-
	<b>Predicted operating expenditure variances</b>	<b>781,032</b>
1.14	<b>Non-cash amounts excluded from operating activities</b> Depreciation adjustment	70,950
	<b>Total predicted operating variances</b>	<b>168,801</b>
<b>2</b>	<b>INVESTING ACTIVITIES</b>	
2.1	<b>Proceeds from disposal of assets</b>	500
2.2	<b>Payments for property, plant and equipment</b> Concept Redevelopment Plan omitted from original budget \$117,820	(116,473)
2.3	<b>Payments for construction of infrastructure</b> RC Bunker Works under budget \$55,345 and Mount Claremont Concept fit out design not proceeding \$10,000	65,345
	<b>Predicted investing activities variances</b>	<b>(50,628)</b>
2.4	<b>Non-cash amounts excluded from investing activities</b>	-
	<b>Total predicted investing activity variances</b>	<b>(50,628)</b>
<b>3</b>	<b>FINANCING ACTIVITIES</b>	
3.1	<b>Transfers from reserve accounts</b> CAPEX spend for 2025/26 under budget	(24,106)
3.2	<b>Repayment of borrowings</b>	-
3.3	<b>Payments for principal portion of lease liabilities</b> Budget incorrectly calculated	5,621
3.4	<b>Transfers to reserve accounts</b>	-
	<b>Predicted financing activities variances</b>	<b>(18,485)</b>
<b>4</b>	<b>Surplus or deficit at the start of the financial year</b>	<b>268,720</b>
	Difference between 2025/26 budget and 2024/25 Annual Financial Statement	268,720
	<b>Total Predicted Variances as per Annual Budget Review</b>	<b>368,408</b>

**WESTERN METROPOLITAN REGIONAL COUNCIL**  
**5. CAPITAL PURCHASES**  
**AT 31 JANUARY 2026**

	2025-26 Year Budget	31-Jan-26 Actual
<b>Additions</b>		
Property, plant & equipment		
Year budget	1,035,000	
Mandalay new payment equipment and system		13,404
Hitachi Loader		134,399
Motor Oil tank		8,374
Prime Mover		122,236
CCTV		36,564
Ops Manager Vehicle		36,377
Concept Redvelopment Plan		117,820
Staff Accomodation		33,211
Trailors x 2, plus new truck		622,998
	1,035,000	1,125,383
Infrastructure		
Year budget	360,000	
RC Bunker Works		294,655
	360,000	294,655
Total	1,395,000	1,420,038
<b>Disposals</b>		
Property, plant & equipment		
Year budget	35,000	35,500
	35,000	35,500
Infrastructure		
Year budget	-	-
	-	-
Proceeds	35,500	35,500

# Council Plan

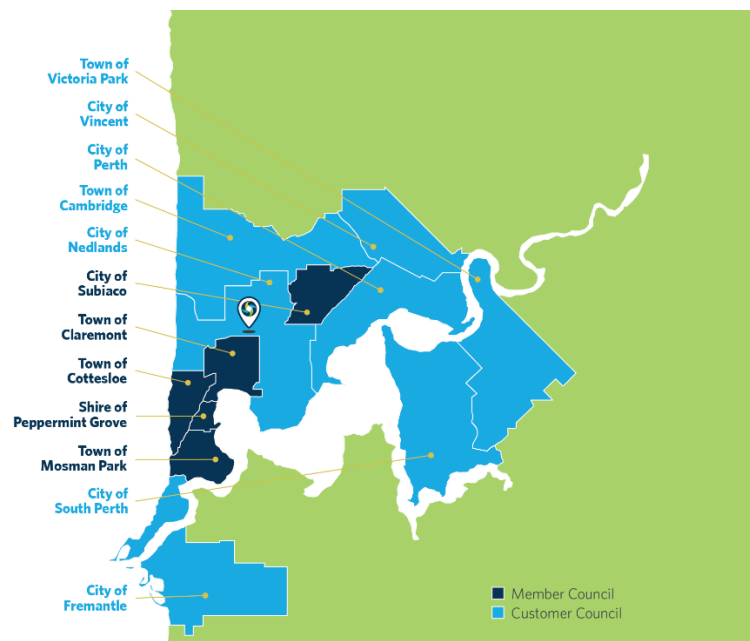
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## ***A Purpose Driven Organisation***

The Western Metropolitan Regional Council (WMRC) is a regional local government established under the *Local Government Act 1995* to provide waste management, resource recovery and related services on behalf of its member councils. Through collaboration and shared investment, the WMRC enables its members to achieve outcomes that would be difficult, inefficient or impractical to deliver individually.

The WMRC operates as a service delivery, coordination and leadership body. Its core purpose is to support member councils in managing waste. This includes the provision communication and education services and a waste transfer facility to receive, aggregate and haul material to processors. It also provides services on a commercial basis to other local governments along with commercial and residential customers.



As a regional entity, the WMRC occupies a distinct role within the local government sector. It does not replace the statutory responsibilities of its member councils, but rather acts in their collective interest, adding value through scale, expertise, coordination and strategic leadership. Decisions of the Council are guided by the agreed needs and priorities of its members, balanced with longer-term considerations of sustainability, resilience and system-wide performance.

## ***The Strategic Framework***

The Council Plan provides the overarching framework that guides the WMRC's direction over the medium to long term. It articulates the shared vision, strategic objectives and priorities that will inform decision-making, resource allocation and service delivery. The Plan recognises that the waste and resource recovery environment is subject to ongoing change, including shifting policy settings, market conditions, technology, and community expectations. As such, the Plan is intended to support both continuity and adaptability.

This Plan is framed around a set of interrelated strategic themes that collectively define the organisation's focus and direction over the planning period. At its core is a commitment to delivering reliable, safe and high-quality waste and resource recovery services for Member Councils, while optimising the performance, capacity and long-term value of key assets. This is supported by a strong emphasis on improving environmental performance through waste prevention, increased recovery and processing outcomes, and alignment with emerging markets for recovered resources.

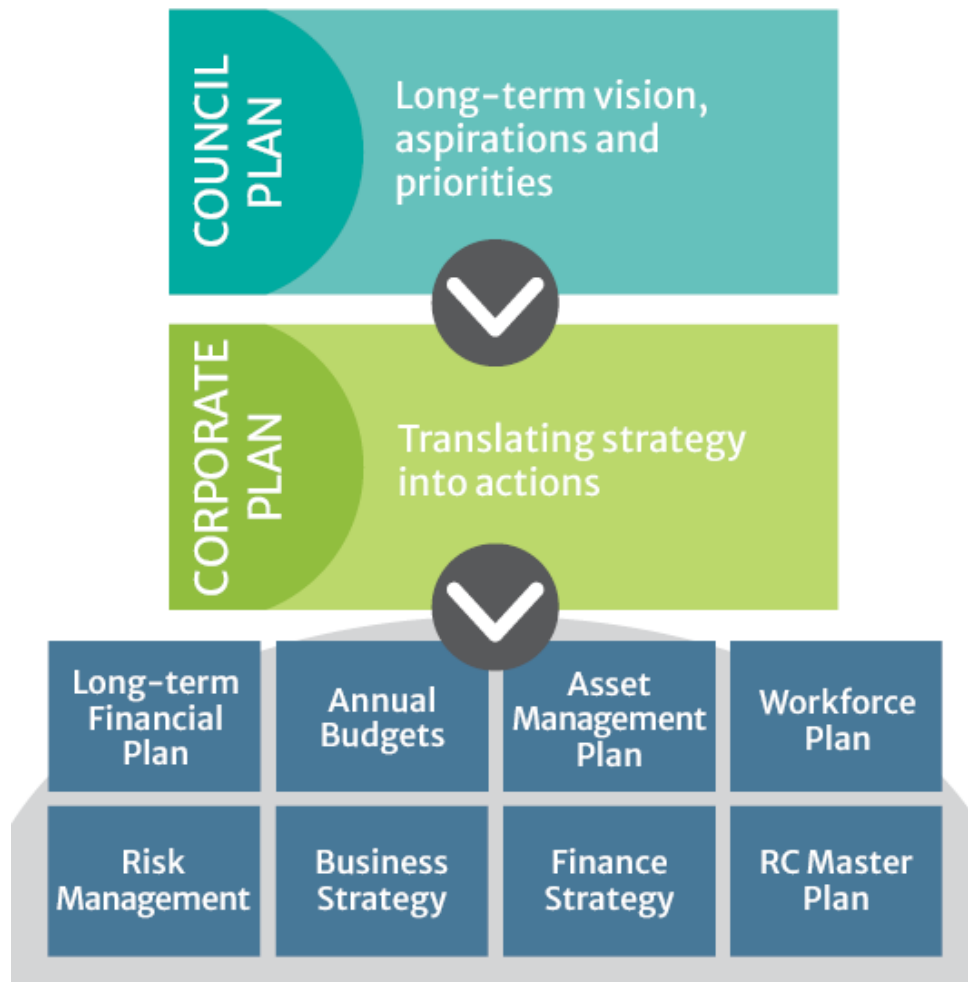
The framework also recognises the importance of financial sustainability and market development, with a focus on strengthening commercial resilience, improving economies of scale and reducing reliance on member contributions over time. Alongside service delivery and financial considerations, the organisation seeks to play an active leadership role within the sector by influencing policy, regulation and market settings, and by collaborating with government and industry to support effective waste management and resource recovery outcomes.

Community engagement and behaviour change are integral to achieving these objectives, ensuring that services and initiatives are supported by informed participation and consistent messaging across the region. Underpinning all strategic themes is a focus on organisational capability and resilience, including workforce development, governance, risk management and long-term financial planning. Together, these elements provide a coherent strategic foundation to guide decision-making, investment and advocacy, and to position the organisation to respond effectively to changing conditions, expectations and opportunities.

This Plan is for adoption by Council following a public comment period. During this period, the accompanying Corporate Plan 2026 was also made available to help readers not only understand the strategic directions, but also the practical means by which the Council Plan will be implemented.

## ***From Strategy to Action***

This Council Plan establishes a clear line of sight between the purpose of the organisation and its actions. It provides the foundation for more detailed planning instruments, including the Corporate Plan and supporting strategies, and enables the Council and administration to align operational activity with agreed strategic intent.



Through this framework, the WMRC seeks to deliver practical outcomes for its member councils while also exercising leadership within the broader waste and resource recovery system — supporting improved environmental performance, financial sustainability and long-term value for the communities the members represent.

## ***Foundations of the Organisation***



### **Purpose**

To fulfill the shared-service purposes of the organisation as set out in the Establishment Agreement

The WMRC was established under its Establishment Agreement of 2003 to enable member councils to collaboratively plan, deliver, and manage waste management and resource recovery services. The Agreement provides the foundation for cost-effective, coordinated waste related service delivery, the development and operation of regional waste infrastructure, and the promotion of sustainable waste practices including recycling, reuse, and resource recovery.



### **Vision**

To support and serve our member councils by optimising environmental outcomes, delivering economic efficiency and achieving excellence in community-focused service delivery.

The vision captures the organisation's long-term ambition to balance sustainability, financial responsibility, and high-quality service. It reflects a commitment to environmentally responsible waste management and resource recovery, the efficient use of resources and infrastructure, and the delivery of services that meet the needs and expectations of member councils and the communities they represent. This vision provides a clear guiding direction for strategic planning and decision-making across the organisation



### **Values**

The WMRC's value statements guide how the organisation operates, makes decisions, and delivers services. Together, these values set clear expectations for behaviour and performance, ensuring the organisation acts consistently, effectively, and in the best interests of member councils and the community.

## Value Statement

## Behavioural Examples



### Integrity driven

We act with integrity and professionalism, providing timely, well-researched, and evidence-based advice to support informed decision-making in the best interests of the whole community

- Provide objective, impartial, and accurate advice.
- Act lawfully, ethically, and transparently.
- Respect the distinct roles of Councillors and officers.
- Declare and manage conflicts of interest appropriately.



### Service focused

We design and deliver our services to meet the needs of our Member Councils, customers, and the broader community in a responsive, professional, and reliable manner.

- Put Member Councils and customers at the centre of service design.
- Respond promptly and communicate clearly.
- Take ownership of issues through to resolution.
- Seek feedback and improve services over time.



### Financially responsible

We manage public resources prudently and transparently, ensuring value for money and long-term financial sustainability in all services we provide.

- Spend public funds responsibly and within delegation.
- Seek efficiencies without compromising service quality or safety.
- Maintain accurate financial records and reporting.
- Consider whole-of-life costs and long-term impacts as part of decision making



### Collaborative

We work constructively with Member Councils, State agencies, contractors, and stakeholders, recognising that strong partnerships are fundamental to successful shared services.

- Build respectful, professional relationships.
- Share information openly and appropriately.
- Engage early to resolve issues collaboratively.
- Support shared problem-solving and regional outcomes



### Accountable for performance

We set clear objectives, take ownership of outcomes, and continuously improve our performance to deliver efficient, effective, and measurable services.

- Set and monitor clear goals and performance indicators.
- Take responsibility for outcomes and decisions.
- Use data, reporting, and feedback to drive improvement.
- Learn from experience and adapt where required.



## Safety

We prioritise workplace health and safety above all else, recognising the high-risk nature of our operations and the importance of safe work practices in protecting our people and the public.

- Follow safe systems of work and WHS obligations.
- Stop work whenever health or safety may be compromised.
- Identify and manage risks proactively.
- Care for personal wellbeing and that of others.



## Environmentally responsible

We are committed to protecting the environment by applying industry best practice, complying with regulatory requirements, and improving community awareness, understandings and behaviours that improve environmental outcomes.

- Actively identify and minimise environmental risks in all projects and operations.
- Follow environmental policies, procedures, and legislative requirements without exception.
- Participate in and conduct training and initiatives that improve environmental knowledge and performance.
- Monitor, report, and review environmental outcomes, seeking opportunities for improvement.
- Collaborate with Member Councils, contractors, and stakeholders to achieve positive environmental outcomes.

## The Plan

The WMRC's strategic framework is structured around six interrelated themes that guide the organisation's priorities, decision-making, and service delivery. These themes articulate a clear strategic intent, desired outcomes, and key directions, ensuring that the WMRC operates efficiently, sustainably, and proactively while responding to emerging opportunities, regulatory changes, and community expectations.

THEME ONE	Service excellence & asset optimisation	
<b>Strategic Intent</b>	Deliver reliable, safe and high-quality waste management and resource recovery services that meet current and emerging member and customer needs, while optimising the performance, capacity and value of core assets.	
<b>Strategic Outcomes</b>	<ul style="list-style-type: none"><li>• Services are resilient, scalable and aligned with Member Council requirements</li><li>• Core assets are optimised for efficiency, safety and long-term utilisation</li><li>• The organisation is positioned to respond to changes in waste volumes, composition and service expectations</li></ul>	
<b>Strategic Directions</b>	<ul style="list-style-type: none"><li>• Optimise waste receipt, aggregation, haulage and processing services across the catchment</li><li>• Implement long-term asset planning to guide infrastructure and technology decisions</li><li>• Improve service accessibility and operational flexibility to meet evolving demand</li></ul>	

THEME  
TWO

## Environmental performance & resource recovery



**Strategic Intent**

Maximise environmental performance through waste prevention, increased resource recovery and processing outcomes, whilst maintaining cost-effective service delivery.

**Strategic Outcomes**

- Reduced household waste generation
- Improved material recovery from waste streams
- Processing capability aligned with current and emerging recovery markets

**Strategic Directions**

- Apply industry best practice and continuous improvement in waste management and processing
- Prioritise initiatives that reduce waste generation and increase material recovery
- Support the transition of recovered materials from waste to viable resources

THEME  
THREE

## Market development & financial stability



**Strategic Intent**

Strengthen the organisation's financial sustainability by growing self-generated revenue streams, improving economies of scale and supporting the development of viable markets for recovered resources.

**Strategic Outcomes**

- Reduced reliance on member Service Delivery Charges
- Improved cost efficiency across services and waste streams
- Increased commercial resilience in the face of market volatility

**Strategic Directions**

- Identify and pursue opportunities to increase throughput, scale and commercial activity
- Support market development for recovered resources capable of trading at scale
- Align business and financial strategies to long-term investment and asset requirements

**THEME  
FOUR**

## Policy influence & sector leadership



**Strategic Intent**

Influence policy, regulation and market settings to support effective waste prevention (avoidance/reuse) and waste management (reuse/recover) for Member Councils and the broader sector.

**Strategic Outcomes**

- Policy settings that enable waste prevention and effective management
- Strong relationships with government, regulators and industry stakeholders
- Recognition as a credible regional leader and advocate

**Strategic Directions**

- Advocate for regulatory and market reforms that support recovered resource commoditisation
- Actively contribute to State and Federal waste and resource recovery policy development
- Collaborate with sector partners to share knowledge and demonstrate thought leadership

**THEME  
FIVE**

## Community engagement & behaviour change



**Strategic Intent**

- Support and influence community behaviour to reduce waste generation and improve participation in best-practice waste management and resource recovery systems.

**Strategic Outcomes**

- Improved community understanding of waste avoidance and correct disposal
- Increased participation in reuse and recovery programs
- Consistent messaging and alignment with Member Council initiatives

**Strategic Directions**

- Deliver targeted education and communication initiatives focused on behaviour change
- Work collaboratively with Member Councils to promote consistent best practice
- Align community engagement with the broader objective of waste prevention and beneficial reuse/recovery

THEME  
SIX

# Organisational capability & resilience



**Strategic Intent**

Maintain a capable, adaptable and resilient organisation that can sustainably deliver services, manage risk and support long-term strategic objectives.

**Strategic Outcomes**

- A skilled, engaged and supported workforce
- Strong governance, risk management and financial planning frameworks
- Capacity to respond to change, growth and emerging challenges

**Strategic Directions**

- Develop workforce capability, capacity and succession to support service delivery and growth
- Invest in leadership, professional development and employee wellbeing
- Maintain robust long-term financial planning and risk management aligned to strategic priorities

## Indicators of Success

To support effective monitoring and reporting, a suite of performance indicators has been identified for each strategic theme. These indicators are intended to provide a balanced view of organisational performance. While not exhaustive, they are designed to track progress against strategic intent, inform decision-making, and highlight areas requiring attention or further action over time.

	Strategic Intent	Performance indicators
	<b>Service Excellence &amp; Asset Optimisation</b>	<ul style="list-style-type: none"> <li>• Frequency and severity of unplanned service disruptions</li> <li>• Customer satisfaction ratings</li> <li>• Lost Time Injury Frequency Rate (LTIFR)</li> </ul>
	<b>Environmental Performance &amp; Resource Recovery</b>	<ul style="list-style-type: none"> <li>• Waste generation per capita/household trend</li> <li>• Material transitioned to viable end markets</li> <li>• Contamination rate of key recovered materials</li> </ul>
	<b>Market Development &amp; Financial Sustainability</b>	<ul style="list-style-type: none"> <li>• Proportion of revenue from non-member charges and recovered material sales</li> <li>• Net cost per tonne managed (trend)</li> <li>• Operating result versus budget</li> </ul>
	<b>Policy Influence &amp; Sector Leadership</b>	<ul style="list-style-type: none"> <li>• Number of policy submissions/advocacy initiatives delivered</li> <li>• Stakeholder engagement</li> <li>• Recognition as sector leader</li> </ul>
	<b>Community Engagement &amp; Behaviour Change</b>	<ul style="list-style-type: none"> <li>• Community participation rates</li> <li>• Number of joint initiatives delivering measurable outcomes with Member Councils</li> <li>• Messaging exposure and audience reach</li> </ul>
	<b>Organisational Capability &amp; Resilience</b>	<ul style="list-style-type: none"> <li>• Employee engagement and satisfactory scores</li> <li>• Staff turnover and critical role vacancy rates</li> <li>• Financial sustainability indicators</li> </ul>

**DRAFT**

# Corporate Plan



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## 1. Introduction

The Western Metropolitan Regional Council (WMRC) is a regional local government established under the *Local Government Act 1995* to provide waste management, resource recovery and related services on behalf of its member councils. Through collaboration and shared investment, the WMRC enables its members to achieve outcomes that would be difficult, inefficient or impractical to deliver individually.

The WMRC operates as a service delivery, coordination and leadership body. Its core purpose is to support member Councils in managing waste. This includes the provision communication and education services and a waste transfer facility to receive, aggregate and haul material to processors. It also provides services on a commercial basis to other local governments along with commercial and residential customers

The WMRC's role and functions are set out in the Establishment Agreement (1998) signed by its five Member Councils:

- Town of Claremont
- Town of Cottesloe
- Town of Mosman Park
- Shire of Peppermint Grove
- City of Subiaco

The Recycling Centre is located on Brockway Road, Shenton Park. Operated by the WMRC, it provides essential municipal and commercial waste transfer services. The West Metro Recycling Centre also provides recycling and problematic waste services to its Member Councils and surrounding communities. The licensed capacity of the Centre is 155,500 tonnes per annum.

The Town of Cambridge and the City of Nedlands have entered into Memorandums of Understanding with the WMRC. Under these agreements, each council makes an annual financial contribution to support Recycling Centre operations, in return for their residents receiving free access to the facilities and services.

## 2. Corporate Plan Overview

### 2.1 Regulatory Requirements

The WMRC's *Plan for the Future* is made up of this Corporate Plan 2026 and the Council Plan 2026. Under *Local Government (Administration) Regulations 1996* Regulation 19DA (3), a Corporate Plan is to:

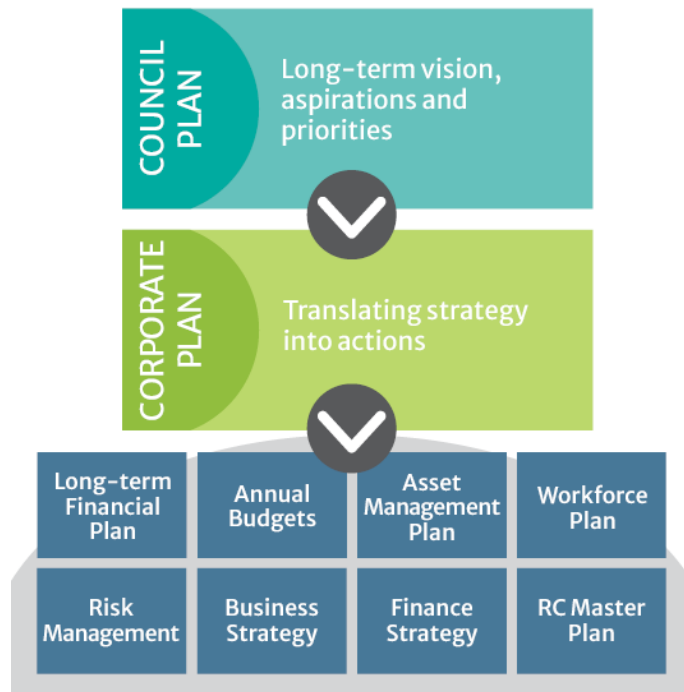
- a. set out, consistent with any relevant priorities included in the Council Plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district.
- b. govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources.
- c. develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.

Section 6.2(2) of the *Local Government Act 1995* requires a local government to correlate its planning with each annual budget. The various planning documents are prepared in line with the guidelines of the Department of Local Government, Industry Regulation and Safety (LGIRS) as applicable at the time of writing.

### 3. Council Plan 2026

The WMRC Council Plan is the organisation’s principal strategy and planning tool. It provides the overarching framework that guides the WMRC’s direction over the medium to long term. It articulates the shared vision, strategic objectives and priorities that inform decision-making, resource allocation and service delivery.

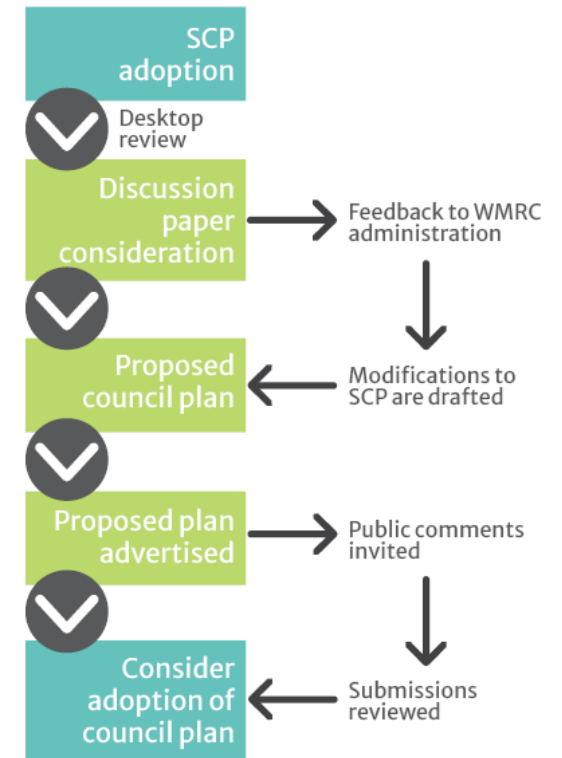
The Council Plan was prepared following a review methodology that involved consideration by member Councils of a Discussion Paper informing the strategic directions to be pursued.



This Council Plan provides the foundation for more detailed planning instruments, including the Corporate Plan and supporting strategies, and enables the Council and administration to align operational activity with agreed strategic intent.

Through this framework, the WMRC seeks to deliver practical outcomes for its member Councils while also exercising leadership within the broader waste and resource recovery system — supporting improved environmental performance, financial sustainability and long-term value for the communities the members represent.

#### Council Plan Review Methodology



### 3.1 WMRC Purpose

The Council Plan articulates the purpose for the WMRC as:



#### **Purpose**

To fulfill the shared-service purposes of the organisation as set out in the Establishment Agreement

### 3.2 WMRC Vision

The Council Plan articulates the vision for the WMRC as:



#### **Vision**

To support and serve our member councils by optimising environmental outcomes, delivering economic efficiency and achieving excellence in community-focused service delivery.

### 3.3 WMRC Values

Value statements guide how the organisation operations, makes decisions, and delivers services. Together, the values set clear expectations for behaviours and performance, ensuring the organisation acts consistently, effectively and in the best interests of member Councils and the community.

Value statements set out in the Council Plan address:

- Integrity
- Service focus
- Financial responsibility
- Collaboration
- Accountability for performance
- Safety
- Environmental responsibility



### 3.4 Key Strategies

The six strategic themes of the Council Plan 2026 are:

<p><b>THEME ONE</b></p> <p><b>Service excellence &amp; asset optimisation</b></p> 	<p><b>THEME TWO</b></p> <p><b>Environmental performance &amp; resource recovery</b></p> 
<p><b>THEME THREE</b></p> <p><b>Market development &amp; financial stability</b></p> 	<p><b>THEME FOUR</b></p> <p><b>Policy influence &amp; sector leadership</b></p> 
<p><b>THEME FIVE</b></p> <p><b>Community engagement &amp; behaviour change</b></p> 	<p><b>THEME SIX</b></p> <p><b>Organisational capability &amp; resilience</b></p> 

For each strategic theme, the Council Plan sets out strategic intents, strategic outcomes and strategic directions. These form the foundation of the actions set out in this Corporate Plan.

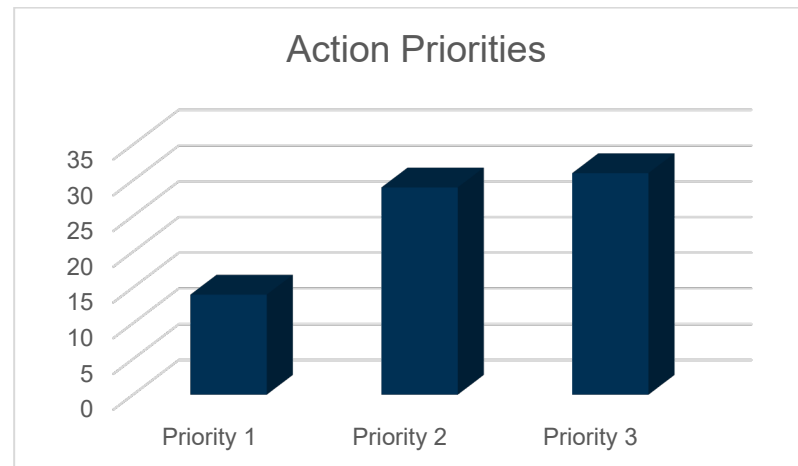
## 4 Key Actions

The action areas outlined in this Plan are intended to give effect to the strategic intent of the Council Plan and deliver the desired strategic outcomes in line with the adopted directions. Across the six strategic themes, the Plan identifies 29 action areas comprising a total of 74 actions.

Actions have been prioritised to support effective planning and delivery, with consideration given to their relative:

- **Strategic importance** — including criticality to service delivery, alignment with strategic directions, and whether the action supports other initiatives
- **Time sensitivity** — whether the action is ongoing, requires immediate attention, or is medium-term
- **Dependencies and sequencing** — whether the action enables other actions or can be progressed independently

Based on this assessment, 14 actions are identified as Priority 1, 29 as Priority 2 and 31 as Priority 3.



The prioritisation framework is intended to guide resource allocation, work programming and sequencing across teams.

## Theme 1: Service Excellence and Asset Optimisation

### Strategic Objective

Deliver reliable, safe and high-quality waste and resource recovery services that meet current and emerging member and customer needs, while optimising the performance, capacity and value of core assets.

### Strategic Outcomes

- Services are resilient, scalable and aligned with Member Council requirements
- Core assets are optimised for efficiency, safety and long-term utilisation
- The organisation is positioned to respond to changes in waste volumes, composition and service expectations

Action Area	Description	Lead	Key Participants	Priority	Programming			
					2026/27	2027/28	2028/29	2029/30
1.1 Service Performance and Review	1.1.1 Maintain ongoing review of service performance, capacity and demand across waste streams to ensure services remain reliable, scalable and aligned with current and emerging Member Council requirements	CEO	All leadership group	1	✓	✓	✓	✓
	1.1.2 Prepare a Business Continuity Plan to ensure critical services remain operational in the event of disruptions, market volatility or changes in waste volume or composition	CEO	COO	2	✓			
	1.2.1 Improve the use of operational data and analytics to inform service	COO	Projects Lead	1	✓			

1.2 Asset Optimisation	planning, asset utilisation and performance optimisation							
	1.2.2 Actively manage throughput and capacity across facilities to optimise utilisation of existing assets and respond to fluctuations in waste volumes	COO	Site Operations Lead	2		✓	✓	✓
1.3 Flexibility and Responsiveness	1.3.1 Review service accessibility, operating models and customer interfaces to ensure services remain responsive to evolving Member Council, commercial and community needs	CEO	COO, Verge Valet Lead	2	✓	✓	✓	✓
	1.3.2 Incorporate flexibility and modularity into service models and infrastructure planning to allow timely response to changes in waste streams, technologies and regulatory requirements	COO	Projects Lead	3		✓	✓	✓
	1.3.3 Assess and implement appropriate processes, systems and technologies to improve operational efficiency, safety, customer experience and service adaptability	COO	Projects Lead	2		✓	✓	✓
1.4 Safety Systems	1.4.1 Keep under review safety roles, responsibilities and accountabilities across all levels of the organisation	CEO	All leadership group members	2	✓	✓	✓	✓

	1.4.2	Maintain and promote a robust incident and near-miss reporting system to support early identification of hazards and learning opportunities	COO	All leadership group members	1	✓	✓	✓	✓
	1.4.3	Support continuous improvement processes to deliver safe, consistent and high-quality service delivery	CEO	All leadership group members	2	✓	✓	✓	✓

## Theme 2: Environmental Performance and Resource Recovery

**Strategic Objective**  
 Maximise environmental performance through waste prevention, increased resource recovery and processing outcomes, whilst maintaining cost-effective service delivery.

- Strategic Outcomes**
- Reduced waste generation proportionally
  - Improved recovery rates and diversion from landfill
  - Processing capability aligned with current and emerging recovery markets

Action Area	Description	Lead	Key Participants	Priority	Programming				
					2026/27	2027/28	2028/29	2029/30	
2.1 Waste Prevention and Demand Reduction	2.1.1	Implement targeted waste avoidance programs with member Councils, focusing on high-impact streams	C&E Lead	S&C Lead	1	✓	✓	✓	✓
	2.1.2	Develop and deliver education and behaviour-change initiatives to reduce waste generation at source, including	C&E Lead	S&C Lead	1	✓	✓	✓	✓

		guidance on material reuse and smarter procurement							
	2.1.3	Collaborate with member Councils to promote waste-avoidance principles in planning, building approvals and public procurement policies	C&E Lead	S&C Lead	2		✓		
2.2 Improved Resource Recovery and Diversion	2.2.1	Review and optimise existing collection, sorting and processing systems to improve material recovery rates and reduce residual waste to landfill	C&E Lead	COO, Site Operations Lead	3	✓	✓	✓	✓
	2.2.2	Review and optimise recovery streams for priority materials where viable markets exist or are emerging	COO	S&C Lead	3	✓	✓	✓	✓
2.3 Processing Capability and Infrastructure Alignment	2.3.1	Assess processing infrastructure capacity to evaluate alignment with current and forecast waste streams and recovery markets	S&C Lead	COO, C&E Lead	2		✓	✓	
	2.3.2	Identify opportunities for processing technologies that improve material quality, recovery efficiency and market readiness	S&C Lead	COO	3		✓	✓	
	2.3.3	Assess barriers and enablers for the private sector to undertake materials processing to maximise resource recovery and value from waste.	S&C Lead	C&E Lead	1	✓	✓	✓	

2.4 Market Development and Resource Transition	2.4.1	Support the transition of recovered materials from 'waste' to 'resource' by identifying opportunities for market development partnerships with industry and government	S&C Lead	C&E Lead	3	✓	✓	✓	✓
	2.4.2	Advocate for improved material specifications and consistency to increase uptake of recovered materials, by identifying priority materials and their market opportunity	S&C Lead	C&E Lead	3	✓	✓	✓	✓
	2.4.3	Document material flows to demonstrate the economic and environmental value of recovered resources	S&C Lead	C&E Lead	2	✓	✓	✓	✓

Theme 3: Market Development, Revenue and Financial Sustainability						
<b>Strategic Objective</b>						
Strengthen the organisation's financial sustainability by growing self-generated revenue streams, improving economies of scale and supporting the development of viable markets for recovered resources.						
<b>Strategic Outcomes</b>						
<ul style="list-style-type: none"> <li>• Reduced reliance on member Service Delivery Charges</li> <li>• Improved cost efficiency across services and waste streams</li> <li>• Increased commercial resilience in the face of market volatility</li> </ul>						
Action Area	Description	Lead		Priority	Programming	

			Key Participants		2026/27	2027/28	2028/29	2029/30
3.1 Business Strategy	3.1.1	Prepare a framework for emerging opportunities, including a basis for scenario modelling; market insights, feasibility assessments, strategic options, implementation planning	Projects Lead	CEO, COO	1	✓		
	3.1.2	Identify and pursue opportunities for increased throughput at the Recycling Centre	COO	Projects Lead	3	✓	✓	✓
	3.1.3	Identify and pursue opportunities to provide contract services	S&C	COO, Verge Valet Lead	1	✓	✓	✓
3.2 Recovered Resource Market Development	3.2.1	Investigate ways to enable large-scale markets for recovered resources, including improvement in the quality of recovered materials to support uptake	S&C Lead	C&E Lead	2		✓	✓
3.3 Business Case Framework for Capital Investment	3.3.1	Apply a consistent business case framework for all significant capital and operational investments, including whole-of-life costs, revenue potential and impact on member charges	CEO	COO, Projects Lead, Finance Lead	2	✓	✓	✓
3.4 Funding Opportunities	3.4.1	Prepare a financial strategy that identifies and evaluates funding methods for major capital investments	Projects Lead	CEO, Finance Lead	1	✓		

3.5 Pricing	3.5.1 Keep under review a cost-reflective pricing framework that supports commercial competition and underpins sustainable long-term revenue	COO	Finance Lead	2	✓	✓	✓	✓
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### Theme 4: Policy Influence and Sector Leadership

**Strategic Objective**  
 Influence policy, regulation and market settings to support effective waste prevention (avoidance/reuse) and waste management (reuse/recover) for Member Councils and the broader sector.

- Strategic Outcomes**
- Policy settings that enable waste prevention and effective management
  - Strong relationships with government, regulators and industry stakeholders
  - Recognition as a credible regional leader and advocate

Action Area	Description	Lead	Key Participants	Priority	Programming			
					2026/27	2027/28	2028/29	2029/30
4.1 Policy Advocacy and Reform	4.1.1 Develop and maintain a coordinated policy advocacy agenda that reflects Member Council priorities and regional waste and resource recovery challenges	S&C Lead	CEO, C&E Lead	2	✓	✓	✓	✓
	4.1.2 Advocate for regulatory reforms that support waste avoidance, reuse and recovery, including end-of-waste frameworks and product stewardship	S&C Lead	CEO, C&E Lead	1	✓	✓	✓	✓

	4.1.3	Provide evidence-based submissions and position papers to State and Federal government on proposed waste, environmental and circular economy policies	S&C Lead	CEO, C&E Lead	2	✓	✓	✓	✓
	4.1.4	Monitor legislative and regulatory developments and proactively engage with policymakers to influence outcomes that support effective waste management and resource recovery	S&C Lead	CEO, C&E Lead	3	✓	✓	✓	✓
4.2 Government and Regulator Engagement	4.2.1	Establish and maintain regular engagement with relevant government agencies	S&C Lead	All leadership group	2	✓	✓	✓	✓
	4.2.2	Participate in advisory committees, reference groups and working groups relating to waste, resource recovery and environmental regulation	CEO	All leadership group	1	✓	✓	✓	✓
4.3 Market and Industry Leadership	4.3.1	Support initiatives that improve market confidence in recovered resources, including quality standards, specifications and data transparency	S&C Lead	CEO, C&E Lead	2	✓	✓	✓	✓
4.4 Sector Collaboration and	4.4.1	Collaborate with local government, regional waste groups and peak bodies to share knowledge, coordinate advocacy and amplify sector influence	S&C Lead	CEO, C&E Lead	2	✓	✓	✓	✓

Knowledge Sharing	4.4.2	Host or participate in regional forums, workshops and conferences to disseminate best practice and emerging policy insights	S&C Lead	CEO, C&E Lead	3	✓	✓	✓	✓
	4.4.3	Contribute case studies and practical insights to sector publications, policy discussions and professional networks	S&C Lead	CEO, C&E Lead	3	✓	✓	✓	✓
4.5 Thought Leadership and Regional Advocacy	4.5.1	Position the organisation as a credible regional leader by publishing insights, data and analysis on waste prevention, recovery and market development	CEO	COO, S&C Lead	2	✓	✓	✓	✓
	4.5.2	Develop and maintain a reputation for constructive, solutions-focused advocacy that balances environmental outcomes with operational and financial realities	CEO	COO, S&C Lead	3	✓	✓	✓	✓

## Theme 5: Community Engagement and Behaviour Change

### Strategic Objective

Support and influence community behaviour to reduce waste generation and improve participation in best-practice waste management and resource recovery systems.

### Strategic Outcomes

- Improved community understanding of waste avoidance and correct disposal
- Increased participation in reuse and recovery programs
- Consistent messaging and alignment with Member Council initiatives

Action Area	Description	Lead	Key Participants	Priority	Programming			
					2026/27	2027/28	2028/29	2029/30
5.1 Targeted Education and Behaviour Change	5.1.1 Regularly evaluate education programs to measure behaviour change outcomes and refine future initiatives	C&E Lead	S&C Lead	1	✓	✓	✓	✓
5.2 Consistent Messaging and Member Council Alignment	5.2.1 Work collaboratively with Member Councils to develop consistent regional messaging on waste avoidance, reuse and recovery	C&E Lead	S&C Lead	2	✓	✓	✓	✓
	5.2.2 Provide shared education resources, templates and communication tools to support consistent messaging across member Council boundaries	C&E Lead	S&C Lead	2	✓	✓	✓	✓
	5.2.3 Maintain regular coordination with Member Councils to plan and review education priorities and engagement activities	C&E Lead	S&C Lead	3	✓	✓	✓	✓
5.3 Promotion of Reuse and Recovery Programs	5.3.1 Increase awareness and correct use of resource recovery facilities, including acceptable materials and contamination reduction	C&E Lead	S&C Lead	3	✓	✓	✓	✓
	5.3.2 Collaborate with Member Councils to improve community participation in new or expanded recovery services	C&E Lead	S&C Lead	3	✓	✓	✓	✓

5.4 Community Partnerships and Engagement Channels	5.4.1	Build and maintain partnerships with schools, community groups, industry and not-for-profit organisations to extend the reach of engagement initiatives	C&E Lead	S&C Lead	2	✓	✓	✓	✓
	5.4.2	Use a mix of engagement channels, including digital platforms, on-site education, events and face-to-face outreach, to reach diverse audiences	C&E Lead	S&C Lead	2	✓	✓	✓	✓
	5.4.3	Report on community engagement outcomes, including participation rates and contamination trends, as part of corporate performance reporting	C&E Lead	S&C Lead	3	✓	✓	✓	✓

## Theme 6: Organisational Capability and Resilience

**Strategic Objective**  
 Maintain a capable, adaptable and resilient organisation that can sustainably deliver services, manage risk and support long-term strategic objectives.

- Strategic Outcomes**
- A skilled, engaged and supported workforce
  - Strong governance, risk management and financial planning frameworks
  - Capacity to respond to change, growth and emerging challenges

Action Area	Description	Lead	Key Participants	Priority	Programming			
					2026/27	2027/28	2028/29	2029/30

6.1 Workforce Capability, Capacity and Succession	6.1.1	Undertake annual workforce planning to ensure organisational capability and capacity align with current services and future growth	CEO	All leadership group	3	✓	✓	✓	✓
	6.1.2	Identify critical roles and develop succession and knowledge-transfer plans to mitigate workforce and capability risk	CEO	All leadership group	2	✓			
	6.1.3	Maintain contemporary position descriptions and capability frameworks aligned to strategic and operational requirements	CEO	All leadership group	3	✓	✓	✓	✓
	6.1.4	Use a mix of recruitment, contracting and partnerships to address specialist skill gaps and peak workload demands	CEO	All leadership group	3	✓	✓	✓	✓
6.2 Safety Leadership and Culture	6.2.1	Promote strong safety leadership at all levels, reinforcing that workplace health and safety is a core organisational value	CEO	All leadership group	1	✓	✓	✓	✓
	6.2.2	Encourage a proactive safety culture that supports early hazard identification, reporting and continuous improvement	CEO	All leadership group	1	✓	✓	✓	✓
	6.2.3	Develop effective WHS reporting capability to effectively measure and manage safety performance	CEO	COO	2	✓			

6.3 Leadership Development and Culture	6.3.1	Invest in leadership development programs to build strategic, operational and people leadership capability	CEO	All leadership group	3	✓	✓	✓	✓
	6.3.2	Foster a culture of accountability, continuous improvement and collaboration aligned with organisational value	CEO	All leadership group	2	✓	✓	✓	✓
	6.3.3	Support service leads to effectively lead change, manage performance and build engaged teams	CEO	All leadership group	3	✓	✓	✓	✓
	6.3.4	Regularly assess organisational culture and leadership effectiveness and implement improvement actions	CEO	All leadership group	3	✓	✓	✓	✓
6.4 Professional Development and Employee Wellbeing	6.4.1	Provide structured professional development and training aligned to role requirements and regulatory change	CEO	All leadership group	3	✓	✓	✓	✓
	6.4.2	Support employee wellbeing through proactive health, safety and wellbeing initiatives, including programs that assist physical and psychological health and injury prevention	CEO	All leadership group	3	✓	✓	✓	✓
	6.4.3	Monitor workforce engagement and wellbeing indicators and respond to identified risks	CEO	All leadership group	3	✓	✓	✓	✓

6.5 Governance and Risk Management	6.5.1	Maintain robust governance frameworks that support clear decision-making, accountability and compliance	CEO	All leadership group	2	✓	✓	✓	✓
	6.5.2	Ensure risk management is embedded in planning, project delivery and operational decision-making	CEO	All leadership group	2	✓	✓	✓	✓
	6.5.3	Maintain and regularly review safe work procedures and risk registers for all operational and high-risk activities	CEO	All leadership group	2	✓	✓	✓	✓
	6.5.4	Provide regular reporting to Council on governance, risk and compliance	CEO	All leadership group	3	✓	✓	✓	✓
6.6 Financial Sustainability and Long-Term Planning	6.6.1	Prepare an updated Long Term Financial Plan incorporating inputs from all relevant informing strategies and plans including the Recycling Centre Master Plan, Asset Management Plan, Business Strategy, Financial Strategy and Workforce Plan	Finance Lead	CEO, Projects Lead	2	✓			
	6.6.2	Apply prudent financial management practices to ensure sustainable service delivery and intergenerational equity	CEO	Finance Lead	3	✓	✓	✓	✓
	6.6.3	Monitor financial performance, key assumptions and emerging risks, and adjust plans as required	Finance Lead	CEO	3	✓	✓	✓	✓

	6.6.4 Ensure capital investment and major projects are supported by robust business cases and lifecycle cost analysis	CEO	Projects Lead	3	✓	✓	✓	✓
6.7 Organisational Resilience and Adaptability	6.7.1 Build flexibility into service delivery and operating models to respond to regulatory change, market volatility and growth pressures	COO	CEO	3	✓	✓	✓	✓
	6.7.2 Invest in systems, data and business processes that support efficient, informed and timely decision-making	CEO	Finance Lead	3	✓	✓	✓	✓
	6.7.3 Review lessons learned from disruptions or major projects and incorporate improvements into future planning and operations	CEO	All leadership group	3	✓	✓	✓	✓

## 5 Risk Management

A risk management framework is required to ensure the actions within the Corporate Plan are implemented in a controlled and informed way, enabling risks to delivery to be identified and managed so objectives can be achieved within acceptable levels of exposure, accountability and governance. To achieve this, the WMRC has established a framework comprising;

**Risk Management Policy** – establishing the Councils commitment to effective risk management in the organisation and providing the context for the Risk Management plan and the Corporate Risk Register

**Risk Management Plan** – prepared in line with the Australian Standard AS/NZS/ISO 31000:2018, sets out governance structures, risk levels and practices. A risk appetite statement identifies tolerances across risk categories and a risk matrix defines rating calibrated to the organisation. The Plan defines the risk categories of:

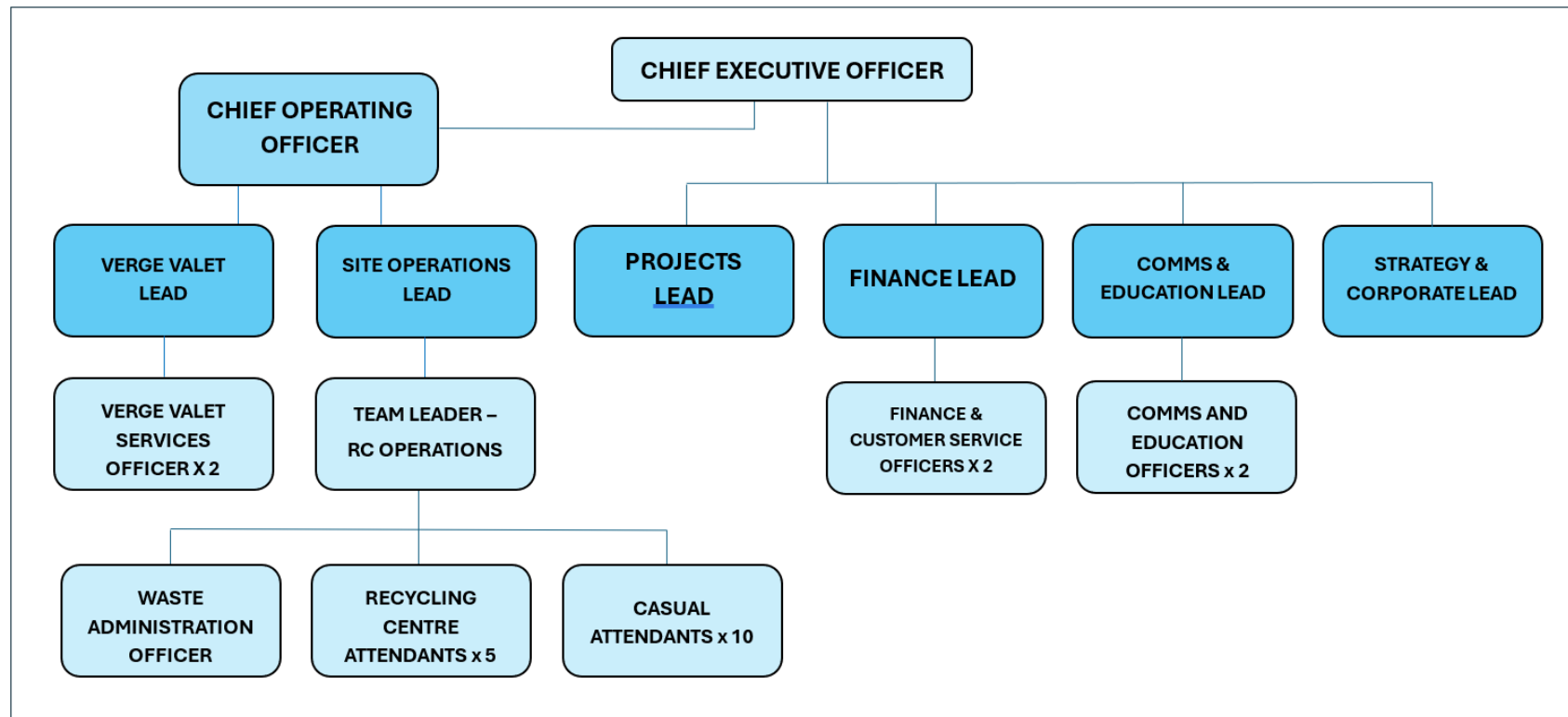
1. Reputation
2. Governance
3. Strategic
4. Commercial
5. Financial
6. Information Technology
7. Health and Safety
8. Operational
9. HR Management
10. Project Risks

**Corporate Risk Register** – identifies, rates, and establishes controls for risks within each category and schedules risks according to 'strategic' and 'operational' levels.

At an operational level, the WMRC applies this framework to embed risk considerations into planning, project delivery and performance monitoring, providing clear oversight of key risks and controls while supporting timely decision-making, effective resource use and a coordinated organisational response to emerging issues.

## 6 Organisational Chart

The organisational structure has been designed to align roles, responsibilities and reporting lines with the defined strategic actions, ensuring the organisation has the capability and accountability required to deliver the plan's priorities effectively.



Further particulars of the structure and associated workforce requirements are set out in the adopted Workforce Plan.

## **7 Monitoring and Reporting**

Progress on the implementation of this Corporate Plan 2026 will be monitored and regularly reported to Council, based on the high-level performance indicators as set out in the Council Plan 2026.

## **8 Review**

This Corporate Plan is subject to annual review.

# Workforce Plan



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## Executive Summary

Following an in-depth organisational and service review, this Workforce Plan sets out the resourcing, structure and capability required for the Western Metropolitan Regional Council (WMRC) to deliver its shared waste management and resource recovery services over the 2026–27 period and beyond. The Plan forms part of the Integrated Planning and Reporting Framework and aligns workforce capacity with the Council Plan and Corporate Plan. It establishes the staffing profile, contracted service arrangements and financial provisions necessary to maintain effective, safe and financially sustainable service delivery across the region.

The review identified the need to strengthen organisational capability in areas including financial strategy, business and asset planning, management reporting and corporate support, while responding to increased operational demand. Transaction volumes at the Recycling Centre have grown, Verge Valet services have expanded significantly, and the organisation's strategic agenda is evolving to address service excellence, environmental performance, market development and organisational resilience. These factors collectively require enhanced leadership capacity, clearer accountability and additional operational and transactional support.

In response, a revised organisational structure is proposed that retains the legislatively required Chief Executive Officer role and introduces a Chief Operating Officer to provide stronger operational leadership and scalability. The structure removes traditional manager layers to create a flatter, more agile organisation with improved collaboration, clearer role ownership and strengthened executive continuity. Targeted role changes and additions increase total staffing from 21.4 to 23 full-time equivalent positions – an increase of 1.6 overall. This includes enhanced operational supervision, financial and customer service support, dedicated leadership for Verge Valet services, and focused communications and education capability.

The Plan confirms a blended workforce model that combines employees with specialist contractors to support cost efficiency, scalability and access to expertise. Salaries align with market benchmarks with provisions for indexation, training and workforce practices that support attraction, retention and performance.

Overall, the Workforce Plan provides a structured and financially responsible approach to resourcing that supports WMRC's strategic objectives, strengthens organisational capability and positions the organisation to respond to growth, changing service demands and emerging opportunities across the waste and resource recovery sector. The Plan will be reviewed annually to ensure continued alignment with service requirements, financial capacity and strategic direction.

# Introduction

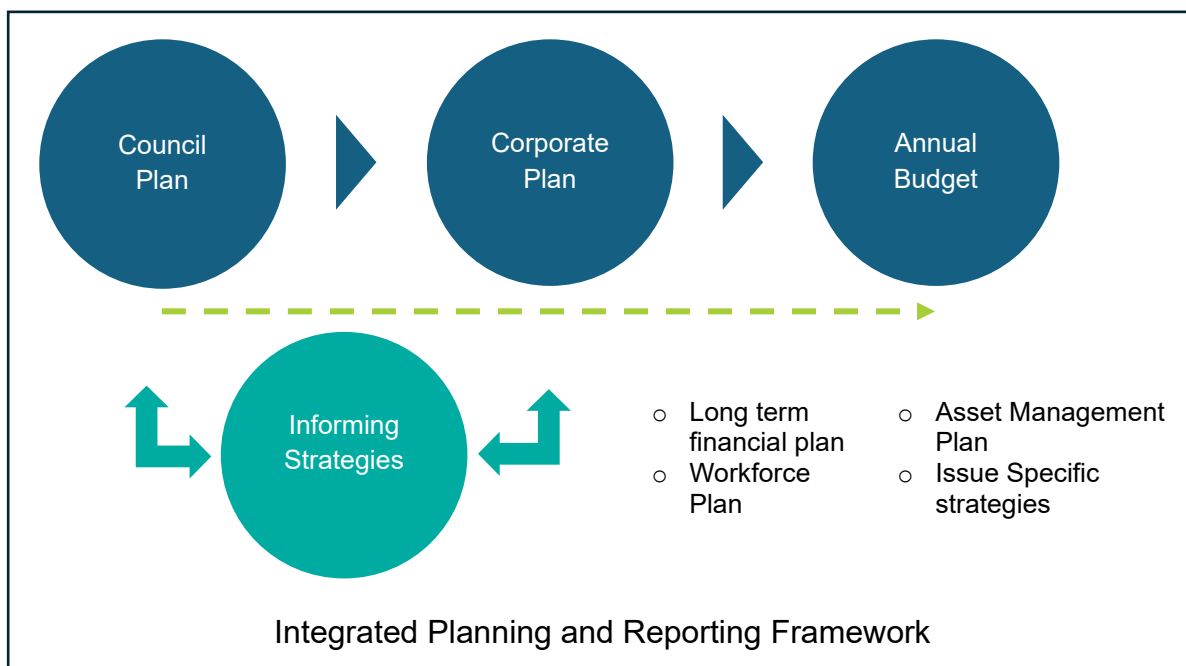
## Purpose

This Workforce Plan outlines the people, structure and capabilities required for the Western Metropolitan Regional Council (WMRC) to deliver its shared waste management and resource recovery services and strategic priorities. It aligns workforce resourcing with the Council Plan and Corporate Plan and forms part of the organisation’s Integrated Planning and Reporting Framework.

The Plan responds to organisational review findings, service growth and evolving strategic directions by defining an appropriate organisational structure, staffing profile and use of contracted services. It also establishes the financial and workforce provisions necessary to maintain safe, efficient and sustainable service delivery to member councils and customers. The Plan is intended to be reviewed annually to ensure ongoing alignment with service needs, financial capacity and strategic objectives.

## Informing Strategy

The Workforce Plan is an informing strategy as provided by regulation 19DA(3)(c) of the *Local Government (Administration) Regulations 1996* and illustrated below.



The Workforce Plan sets out the resources required to deliver the Council Plan and Corporate Plan intents, while informing the financial provisioning of the annual budget.

An annual review of the Workforce Plan is intended in conjunction with setting parameters for the following financial year budget.

# Organisational Profile

## Functions

The WMRC is established as a regional local government for the following purposes:

- a) The collection, treatment and disposal of waste;
- b) The recycling or reuse of waste and other materials including, but not limited to, greenwaste and soil;
- c) The provision of facilities for the collection, treatment and disposal of waste and/or for the recycling or reuse of waste and other materials; and
- d) Education and promotion regarding processes, industries or activities relating to the collection, treatment and disposal of waste and/or to the recycling or reuse of waste and other materials.

These purposes are given effect through the Council Plan 2030 strategies. Six key strategies in this regard are:

1. Achieve a comprehensive, cost-effective waste management service across the region.
2. Increase the number of Councils, businesses and people using our services.
3. Divert waste from landfill by making materials and energy recovery available.
4. Promote and facilitate waste avoidance and responsible waste management in the community.
5. Develop a strong and capable organisation.
6. Contribute to the development of effective policy and advocate on our Member Councils' behalf.

To fulfill the purposes and deliver on the strategies, the functions of the organisation are broadly defined as waste management services, a communications and education function along with administration and governance (corporate functions).

## Council Plan Review

Council has resolved to undertake a review of the Council Plan. At the time of writing, the review is underway with a proposed amended Plan that responds to evolving business, regulatory, environmental and political contexts.

The strategic framework proposed within the amended Council Plan references the following key areas:

- Service excellence and asset optimisation
- Environmental performance and resource recovery

- Market development, revenue and financial sustainability
- Policy influence and sector leadership
- Community engagement and behaviour change
- Organisational capability and resilience

The updated plan reflects a range of new and emerging initiatives, including enhanced general waste handling, business strategy development, and the assessment of opportunities to improve operational efficiency, revenue generation and community outcomes.

The Plan will also provide guidance for the resourcing required to support the strategic directions it establishes.

## Organisational Review

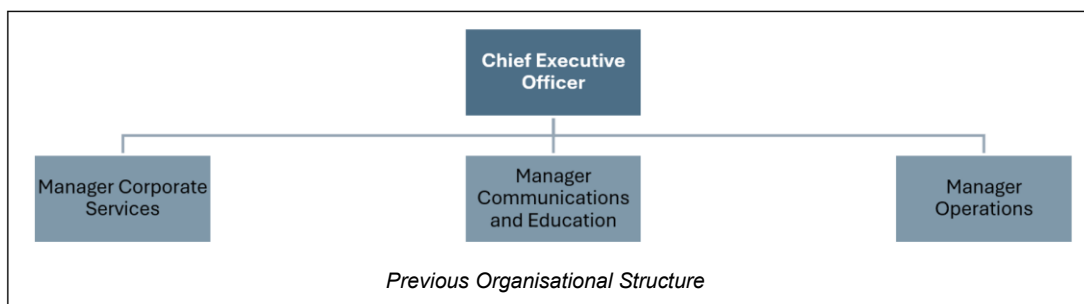
In the last quarter of 2025, an internal review was undertaken to evaluate the performance of the organisation against its defined functions and to identify opportunities to strengthen organisational effectiveness, governance and service delivery. During this process, 11 key themes were assessed encompassing strategic, financial, operational and corporate functions.

A multiple workshop process consolidated findings into 7 key functional categories. Key areas that required strengthened capabilities included:

- Financial strategy
- Business analysis
- Business strategy
- Asset investment planning
- Management reporting
- Corporate functions

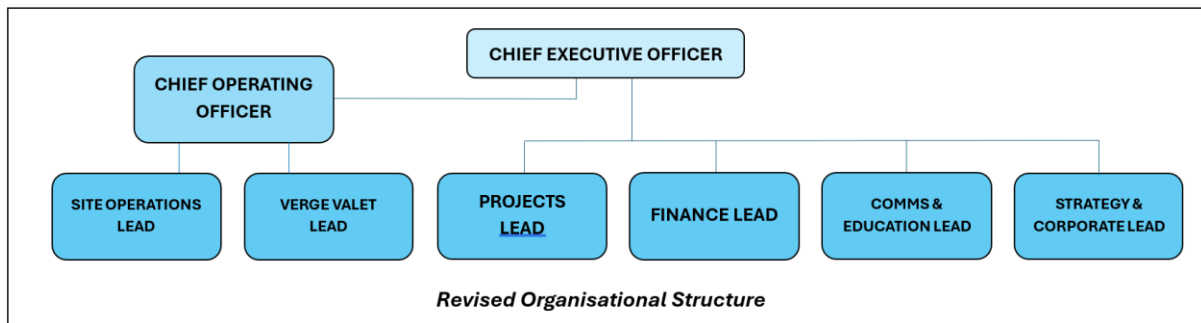
It is also recognised that the Verge Valet service has evolved and has seen significant growth during the financial year. This necessitated a review of internal servicing arrangements.

The former organisational structure is illustrated below.



To address the outcomes of the review, a revised organisational structure is presented that retains the legislatively required role of Chief Executive Officer (CEO). It introduces a Chief Operating Officer (COO) to reflect the critical importance of operations in servicing members and customers, achieving cost efficiencies, and enabling scalable, safe and reliable services. The structure also phases out traditional “Manager” roles to flatten the hierarchy and strengthen organisational agility, accountability and collaboration.

This arrangement is illustrated:



The changed arrangement provides the advantages of:

- A shift to knowledge-based leadership rather than positional authority.
- Executive stability through two Chief roles, providing:
  - Shared decision-making accountability
  - Clear lines of responsibility
  - Executive redundancy for continuity and risk management
- Improved employee engagement through increased role ownership.
- Enhanced cross-functional collaboration rather than centralised, top-down decision-making.
- Flexibility to scale up or down in response to projects or service initiatives.
- Reinforcement of a collaborative organisational culture.
- Recruitment aligned to specific skillsets, experience, and task requirements.
- Engagement terms that better reflect job complexity, skill needs, and accountability.
- Greater operational autonomy at the Recycling Centre, enabling the former Manager Operations role to shift focus toward broader business management functions.
- A dedicated resource to lead the Verge Valet services as a discreet service function.
- Strengthened financial strategy, business analysis, and business planning capability.

# Workforce Allocations

## Influences

There are three main factors influencing the workforce full time equivalent numbers required to achieve satisfactory levels of service, namely:

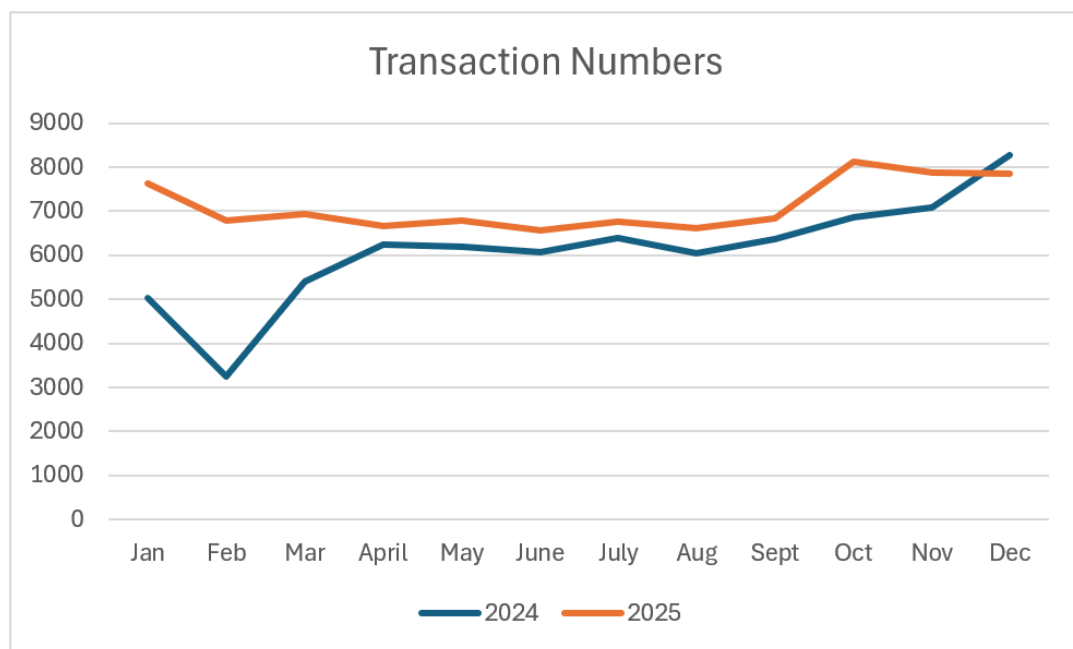
### 1 **Organisational Review**

As discussed above, there are a number of areas that have been identified as requiring strengthened capacity. The revised organisational structure provides a suitable framework to meet the broader service requirements which can be delivered with appropriate staffing levels.



### 2 **Transactional Numbers**

The increased transaction numbers at the Recycling Centre have risen 17% between years 2024 and 2025 – an increase of 12,226 between the two years.



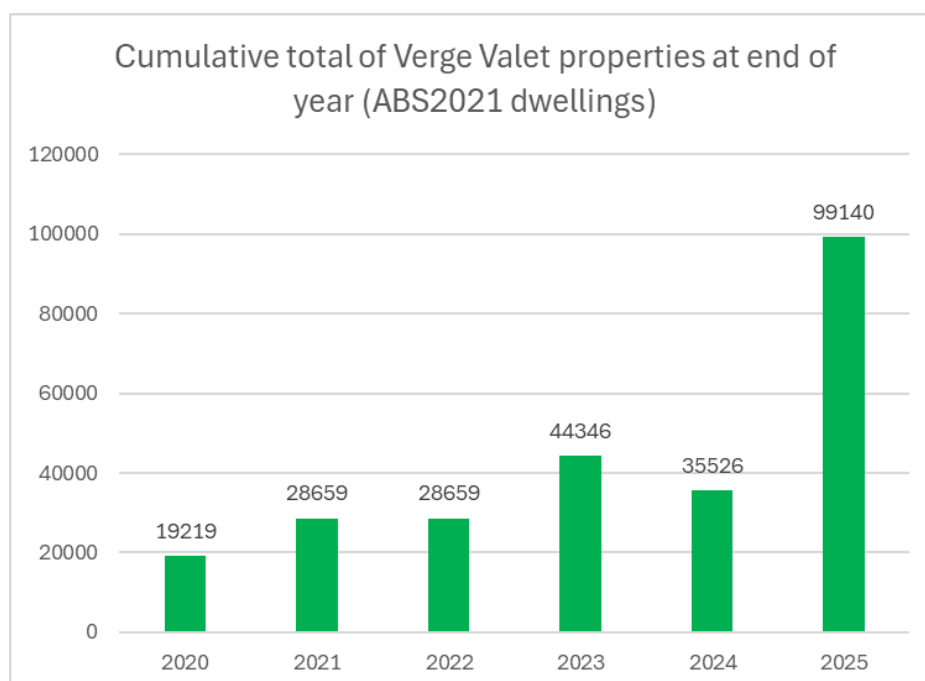
The increased transactions impacts:

- Recycling Centre services – transacting the number of vehicle entries, receiving and aggregating additional volumes and managing the haulage of waste to processors.
- Financial Services – increased number of financial transactions. This includes preparation of invoices for payments to be received, and verifying invoices received for payment.

### 3 **Verge Valet Services**

The introduction of new services to two major local governments has increased the number of residential properties serviced to nearly 100,000. This has a direct impact on call numbers, issue resolution requirements, contract management needs, and financial transaction processing for collection services and processing services.

There is ambition to, and reasonable expectation for growth in the provision of Verge Valet. This service generates revenue for member Councils, serving to reduce reliance on the Service Delivery Charge.



Compromised servicing capacity risks quality reduction; risk to reputation, errors/inefficiencies, complaints, reduced attractiveness of service and workplace stress.

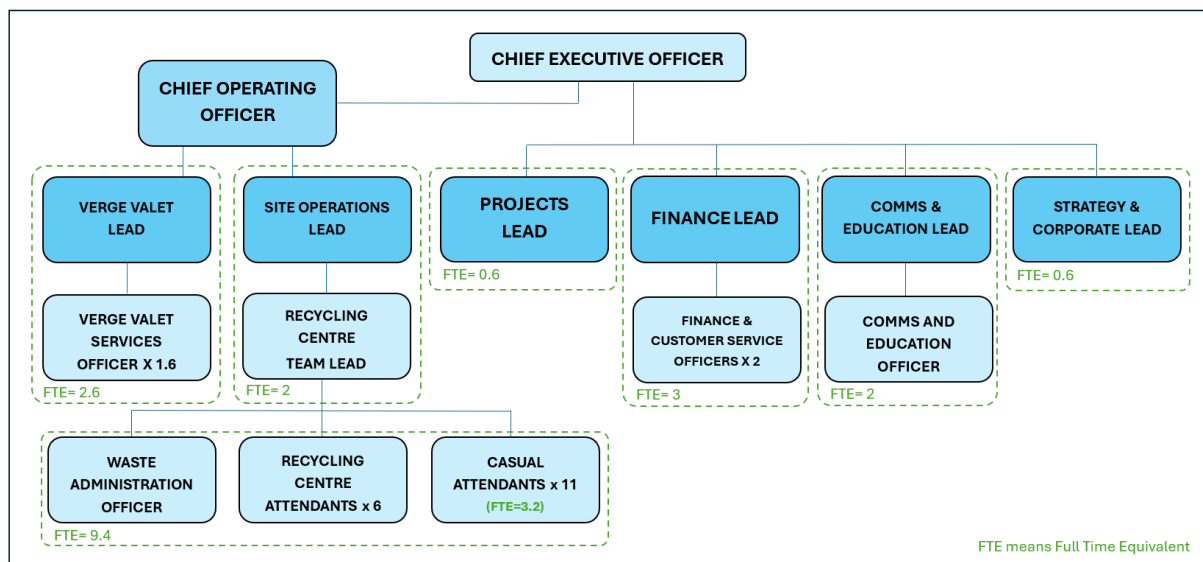
The combined impact of these circumstances necessitates a review of staff resourcing levels.

## Response

This plan outlines a resource allocation that aligns with identified service needs and supports the revised organisational structure. Overall, full-time equivalent (FTE) staffing increases from 21.4 to 23. Specific changes in this regard include:

1. Transition a contract 'Projects' role to a permanent part-time role.
2. Creating a new Finance and Customer Services Officer role to assist transactional processing.
3. Re-structuring a Recycling Centre Site Supervisor role to a Site Operations Lead, adding additional seniority required to manage operations with a greater level of autonomy.
4. Creating an additional Recycling Centre Attendant position to improve operational capacity.
5. Creating a Verge Valet lead role and support team to provide a dedicated resource to manage the service delivery.
6. Re-structuring the Communications and Education Coordinator role to a Communications and Education Lead role to form part of the broader leadership team and fulfill some of the functions of the former Manager role for this team.

The revised organisational structure and associated resourcing allocations are illustrated below.



## Contracted Services

The organisational structure provides resources through salaried employees (workforce described above) and through contracted services. The decision to provide services through one or the other is determined on business considerations taking account of the following:

Criteria for Contract Services		
1	Cost savings	Engage resources on an as-needed basis. That is, the resource is not required full or part-time and needs fluctuate over time.
2	Access to expertise	Contract services can provide expertise that the organisation does not have or is not of sufficient scale to support in-house.
3	Scalability	Where increased capacity is required to support growth.
4	Focus on core business	Utilisation of external expertise for specialist functions can avoid a distraction from core business of the organisation.
5	Risk mitigation	Allowing contractors with specialist expertise to assume primary risk of a function.
6	Faster implementation / capacity	Provide immediate capacity, avoiding start-up delays.
7	Innovation and efficiency	Gain alternative solutions to productivity and generate efficiency through a provider with exposure to different markets.

Current contracted arrangements within the organisation include:

Corporate	Communications and Education	Operations
Security services	Design services	Project management
Roadside assistance	Printing services	Fridge de-gassing
Legal services	Verge Valet collection services	Waste haulage, except municipal solid waste (MSW)
Employee assistance program	Information Technology	Waste processing: <ul style="list-style-type: none"> <li>• GO</li> <li>• FOGO</li> <li>• Greenwaste</li> <li>• Bulk waste</li> <li>• General waste (MSW)</li> <li>• Oil</li> <li>• Electronics</li> <li>• X-Rays</li> <li>• Batteries</li> </ul>

		<ul style="list-style-type: none"> <li>• Household hazardous</li> <li>• Metal, glass, plastics, other</li> </ul>
Training and professional development	Website design/hosting (corporate and Verge Valet)	Landscape Maintenance
Financial and regulatory audits		Mechanical, Hydraulic, Electrical and general repair and maintenance services
Online HR management and roster scheduling		Weighbridge data management

These services work in conjunction with and complement the workforce.

## Financial Requirements

### Salary Levels

Salary levels for the CEO role are guided by the Salaries and Allowances Tribunal, with appointment via a fixed-term contract. For all other positions, roles are classified against a level within the *Local Government Industry Award 2020*. This is a Federal Award that has transitioned to the State industrial jurisdiction as an Industrial Agreement. There is no separate enterprise agreement applicable to the organisation.

In early 2024, pay rates were benchmarked against local government industry wide salary survey data to ensure rates were appropriately positioned to be competitive in the market. Revised over-award pay rates were applied to positions, ensuring both regularised salaries across the organisation as well as suitable market positioning. Similarly, new positions established through this Workforce Plan will be set at levels competitive in the market.

In July 2024, a consumer price index was applied to staff salaries, effective 1 July 2024. Further, the national Wage Price Index as published by the Australian Bureau of Statistics for March 2025 was applied in July 2025.

The Wage Price Index measures the cost of wages across different sectors nationally. Movement in line with this index ensures WMRC salaries are maintaining parity with the market generally and are receiving movements in line with the broader economic capacity to support wage growth.

### Training and Development

Budget allocation is planned to ensure the workforce maintains necessary skills and competencies to sustain service delivery. It also supports employee attraction and retention.

Training and development requirements include:

- Study assistance where it relates to function roles
- Industry specific conferences
- Peak body memberships
- Upskill courses
- Tickets and licences
- First aid training
- Issue based training such as 'dealing with difficult people'
- Workplace health and safety competency

Allocations proportionate to current financial year is planned to be provisioned for 2026/2027.

## Engagement Strategy

### Actions

A range of actions are undertaken to ensure maintenance of a workforce that provides adequate capacity and capability to sustain services. These include:

#### *Recruitment and selection*

- A fair, equitable and transparent recruitment process that is free from bias and nepotism will be applied
- Use of contemporary and efficient advertising/promotional methods suited to the position
- Appointment is to be made on merit. Applications from youth, people with disabilities or others are encouraged.

#### *Onboarding and Induction*

New staff induction tailored to the requirements of the role, incorporating overviews of:

- Industrial Agreement conditions
- Code of Conduct
- Management policies
- Position specific work practices

#### *Employee Development*

- Training requirements, ticket renewals and certifications as relevant to the role
- Professional development planning
- Annual performance appraisal

#### *Employee Management*

- Ongoing application of performance management to ensure a fair, equitable and safe work environment

- Proactive management of poor performance
- Proactive management to ensure standards of behaviour set out in the Code of Conduct are observed
- Resignation processes that capture exit interview information

#### *Industrial Relations Framework*

- Maintenance of work conditions and salary levels that are competitive against the external market to optimise attraction and retention

#### *Employee Support Programs*

- Maintenance of an effective employee assistance program
- Maintain workplace health and safety awareness and standards
- Maintenance of workplace amenity, providing suitable facilities and resources

## Annual Review

This Plan is intended to be reviewed during the first quarter of each calendar year. The timing is struck to inform the following financial year budget and associated programming.



## Audit, Risk and Improvement Committee

### Terms of Reference

#### Establishment

The Audit, Risk and Improvement Committee is a Committee of Council established under s7.1A and s5.8 of the Local Government Act 1995.

#### Objectives

The purpose of the Audit, Risk and Improvement Committee is to advise the Council in relation to internal and external audit, compliance, risk management and improvement matters.

#### Functions

The functions of the Committee are to:

The Committee is responsible for receiving, reviewing and advising Council on matters relating to audit, risk and improvement. Its functions as prescribed by Regulation 16 of the Local Government (Audit) Regulations 1996 include:

- Reviewing reports on all external and internal audits, compliance audits, and reviews undertaken under the relevant audit regulations, and recommending any required actions to Council.
- Considering the adequacy and effectiveness of the local government's systems and procedures for financial management, legislative compliance and risk management, and recommending improvements where appropriate.
- Monitoring the implementation of actions arising from audit findings, compliance reviews, regulatory requirements and any other improvement commitments made by the local government, and advising Council on progress and further steps.
- Performing any additional functions assigned to the Committee under legislation or other written law.

#### Audit

- Assist the organisation comply with statutory audit and review requirements;
- Determine matters that require action in relation to audit and review findings;
- Oversee the implementation of actions arising from audits and reviews, including endorsing reports to the Minister on responses to an Auditor's report.

#### Risk

- Monitor the management of organisational risks, noting the risk categories, levels, identified risks and controls.
- Participate in periodic reviews of the risk management framework and corporate risk register.

#### Improvement

- Promote continuous improvement initiatives and improvements that lead to enhanced financial health, governance and risk management.
- Provide recommendations to Council as appropriate that may lead to improved operational efficiency, service delivery and/or governance and administrative practices.

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## Membership

### Members

Membership of the Committee comprises:

Presiding Member	Independent members <del>as from proclamation of section 87 of the Local Government Amendment Act 2024</del> appointed by resolution of Council.
Deputy Presiding Member	
Elected Member	
Elected Member	
Elected Member	
CEO or delegate	(non-voting member)

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## Term

Elected Member membership of the Committee will be reviewed after every Local Government ordinary election ~~and will be appointed by an absolute majority decision of the Council.~~

External Member membership of the Committee will be appointed ~~following proclamation of s87 of the Local Government Amendment Act 2024 for a term ending at the date of the next ordinary election and then in October 2026, and then each two years thereafter.~~

All appointments will be made by an absolute majority decision of the Council.

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## Meetings

The Committee is to meet as required, but at least twice per year. Meetings may be convened at the request of the Committee Presiding Member to deal with topical or urgent matters or by the CEO in consultation with the Presiding Member.

Meetings will be timed to coincide with internal or external audit reports, or where significant risks are required to be addressed or where there is need to review progress on improvement initiatives or other actions.

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## Administration

Officers of the WMRC will:

- Be responsible for coordinating meetings.
- Circulate an agenda before each meeting to all members and other required officers.
- Record minutes of the meetings.
- Report Committee minutes, including any recommendations to the next available meeting of the Council.

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## Delegated Authority

The Committee is granted delegation by Council (refer Delegation 2.1.1) to undertake the following functions:

1. Meet with the Council's Auditor at least once every year on behalf of the Council [s.7.12A(2)].
2. Examine the report of the Auditor and determine matters that require action to be taken.

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Audit, Risk and Improvement Committee Terms of Reference

Page 2 of 3

3. Ensure that appropriate action is taken in respect of matters referred to above [s.7.12A(3)].
4. Review and endorse the report on any actions taken in response to an Auditor's report, prior to it being forwarded to the Minister [s.7.12A(4)].

**Adopted / Modified**

This Terms of Reference was adopted/reviewed/modified as follows:

	Meeting Date	Resolution #
Council Adoption	22 May 2025	10.4.1
Reviewed/Modified	2 April 2026	
Reviewed/Modified		

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## ***Audit, Risk and Improvement Committee***

### **Terms of Reference**

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#### **Objectives**

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#### **Functions**

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- Considering the adequacy and effectiveness of the local government's systems and procedures for financial management, legislative compliance and risk management, and recommending improvements where appropriate.
- Monitoring the implementation of actions arising from audit findings, compliance reviews, regulatory requirements and any other improvement commitments made by the local government, and advising Council on progress and further steps.
- Performing any additional functions assigned to the Committee under legislation or other written law.

#### **Membership**

Membership of the Committee comprises:

Presiding Member	Independent members appointed by resolution of Council.
Deputy Presiding Member	
Elected Member	
Elected Member	
Elected Member	
CEO or delegate	(non-voting member)

**Term**

Elected Member membership of the Committee will be reviewed after every Local Government ordinary election..

External Member membership of the Committee will be appointed for a term ending at the date of the next ordinary election.

All appointments will be made by an absolute majority decision of the Council.

**Meetings**

The Committee is to meet as required, but at least twice per year. Meetings may be convened at the request of the Committee Presiding Member to deal with topical or urgent matters or by the CEO in consultation with the Presiding Member.

Meetings will be timed to coincide with internal or external audit reports, or where significant risks are required to be addressed or where there is need to review progress on improvement initiatives or other actions.

**Administration**

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1. Meet with the Council’s Auditor at least once every year on behalf of the Council [s.7.12A(2)].
2. Examine the report of the Auditor and determine matters that require action to be taken.
3. Ensure that appropriate action is taken in respect of matters referred to above [s.7.12A(3)].
4. Review and endorse the report on any actions taken in response to an Auditor’s report, prior to it being forwarded to the Minister [s.7.12A(4)].

**Adopted / Modified**

This Terms of Reference was adopted/reviewed/modified as follows:

	Meeting Date	Resolution #
Council Adoption	22 May 2025	10.4.1
Reviewed/Modified	2 April 2026	
Reviewed/Modified		

## Attachment 11.2A

The Hon Matthew Swinbourn MLC  
Minister for the Environment; Community Services; Homelessness.

by email to:  
[minister.swinbourn@dpc.wa.gov.au](mailto:minister.swinbourn@dpc.wa.gov.au)

Enquiries  
Stuart Devenish - CEO  
Phone: (08) 9384 4003  
Our ref: 303-8-1

23 March 2026

Dear Minister,

### Support for urgent action on battery product stewardship

The **Western Metropolitan Regional Council (WMRC)** provides shared waste management services in the central western metropolitan region. We operate a centrally located facility that combines a transfer station for efficient waste transport with a community waste drop-off centre for items that need specialised treatment. We provide waste services not only to our five Member Councils but also seven other Local Governments.

I write to request your proactive support for **mandatory, producer-funded battery stewardship in Western Australia**, and for this to be progressed with a firm commitment to community safety at the **Environment Ministers Meeting (EMM) in late March 2026**.

Battery-related incidents are now a routine operational and safety risk for councils and waste facilities. When batteries enter kerbside bins and waste streams, they create a serious fire hazard in collection trucks and waste facilities, putting workers, contractors and critical infrastructure at risk. Councils also carry ongoing costs for community education, safer storage and handling, incident response, and alternative processing arrangements when disruptions occur.

We acknowledge and support the national Battery Stewardship Council and its operation of the voluntary Battery Stewardship Scheme, B-cycle, which has already achieved strong results by:

- Securing **\$66 million in industry funding**, with **\$56.4 million** paid directly to B-cycle collectors, sorters and recyclers.
- Establishing a widely accessible collection network, with **96.2% of Western Australians** living within 15 minutes of a B-cycle drop-off point, and **98.2% within 30 minutes**.
- Diverting **11,458 tonnes of batteries**, including:
  - **477 million** batteries in total
  - **29 million** button batteries

#### WMRC Member Councils

Town of Claremont | Town of Cottesloe | Town of Mosman Park | City of Subiaco | Shire of Peppermint Grove

- **92.6 million** lithium-ion batteries, which pose significant fire risks in waste and recycling systems.

Without increased funding and either a national or a harmonised state-based approach, the B-cycle program cannot scale to meet the growing public safety, environmental and economic risks arising from the rising use of batteries and the increasing preponderance of lithium-ion batteries.

NSW has now established a clear legislative pathway with model legislation and the making of the **Product Lifecycle Responsibility Regulation 2026**, commencing **1 October 2026**. This moves battery stewardship from a voluntary approach to a mandatory, regulated, producer-funded model. Western Australia should move in step, so communities and local government are not left carrying the growing consequences and costs of a national product challenge.

Ahead of the forthcoming EMM, we ask that Western Australia:

1. **Support a nationally consistent approach** to mandatory battery stewardship, with clear producer obligations, a single not-for-profit product stewardship scheme, and sustainable funding for behavioural change but importantly also to cover the cost of battery collection and recycling.
2. **Commit to progressing Western Australia's legislation as a matter of urgency** to ensure all producers supplying batteries contribute, removing the free-rider problem and protecting ratepayers and all Western Australians.
3. **Work with local government, WALGA and the Battery Stewardship Council (BSC)** to design practical Western Australian implementation settings, including for regional and remote service needs.

Western Australia does not need a bespoke or prolonged process - it can leverage the foundations NSW has already laid and move quickly to secure firm, legislated action in record time that makes producers pay and protects waste and resource recovery workers, community infrastructure and ratepayers.

Yours sincerely,



**Stuart Devenish**  
CEO, Western Metropolitan Regional Council

**ATTACHMENT 11.5A - Progress on WMRC Resolutions as at 2 April 2026**

**Key:**            Red – resolution not yet commenced.    Orange – resolution underway.            Green – resolution complete

**This excludes procedural resolutions and most of those where Council only notes, endorses or receives a report.**

<b>Council Meeting</b>	<b>ITEM</b>	<b>RESOLUTION</b>	<b>COMMENT</b>
22 May 2025	10.4.3	Council resolved to seek nominations for independent member roles of the Audit, Risk and Improvement Committee.	Subject to report this meeting.
11 December 2025	10.4	Strategic Community Plan Review	Review underway in accordance with agreed schedule. Subject to report this meeting.
29 January 2026	10.3	2026/27 Budget Preparation	Budget preparation is proceeding in-line with the adopted program. Subject to report this meeting.
29 January 2026	10.4	Communications & Education Activities Plan 2026	To be implemented throughout 2026.
29 January 2026	16.1	Review of Fees and Charges	Subject to report this meeting.

# **RECORD OF MEETING**

## **CHIEF EXECUTIVE OFFICERS'**

# **FORUM**

Meeting held on Thursday 19 March 2026, commencing at 2:02 pm

## 1 NOMINATION OF FACILITATOR

Stuart Devenish agreed to facilitate the meeting.

## 2 ATTENDANCE

<b>Member</b>	<b>Position</b>	<b>Council</b>
M Newman	Chief Executive Officer	Town of Cottesloe
T Lynch	Acting Chief Executive Officer	Town of Claremont
C Cameron	Chief Executive Officer	City of Subiaco
N Martin Goode	Chief Executive Officer	Town of Mosman Park
D Burnett	Chief Executive Officer	Shire of Peppermint Grove

### **Other attendees**

S Devenish	Chief Executive Officer	WMRC
L Eustance	Manager Communications & Education	WMRC
B McInnes	Manager Operations	WMRC
B Jackson	Projects Lead	WMRC
J Hallt	Finance Lead	WMRC

### **Apologies**

Nil

## 3 DISCLOSURE OF INTERESTS

Nil

## 4 MATTERS FOR DISCUSSION / NOTING

### 4.1 Council Plan 2026 and Corporate Plan 2026

The group noted the proposed strategic plan and corporate plan, expressing support for the directions set out. There was discussion on the number of actions set out in the corporate plan. It was commented the plan was intentionally prescriptive as seen as appropriate to guide the organisation at this juncture.

## **4.2 Workforce Plan 2026**

A proposed Workforce Plan 2026 is circulated with the agenda. The group noted the changes and intents of the plan, including the proposed increase in the FTE allocation.

## **4.3 Budget 2026/27 Parameters**

A proposed Budget Parameters paper is circulated with the agenda and the terms were noted. A request was made for financial terms to be made known to the member Councils as early as possible to assist respective budget preparations.

## **5 COUNCIL RESOLUTIONS**

Resolutions from the Council meeting of 29 January 2026 were noted.

## **6 FINANCIAL REPORT**

A financial report for year to 28 February 2026 was presented.

## **7 OPERATIONS REPORT**

An overview of waste operations, including safety initiatives, transaction numbers and tonnages was presented.

## **8 COMMUNICATIONS AND EDUCATION REPORT**

An overview of the main activities of the team was presented, including Council liaison and support, waste communications, community education, Verge Valet and representation.

## **9 PROJECTS REPORT**

An overview of projects underway was presented, including the RC Concept Redevelopment Plan, waste compaction evaluation, residual waste processing procurement, asset management planning, business strategy, financial strategy and upcoming major procurement activity.

## **10 APRIL ORDINARY COUNCIL MEETING**

### **10.1 Anticipated Ordinary Council Meeting Agenda Items**

The meeting is scheduled for 2 April 2026 at the Shire of Peppermint Grove (deferred from 29 March due to member unavailability).

Items anticipated for the coming Ordinary Council meeting agenda include:

- Financial Activity Statements
- Creditor payments and Debtor Items
- Mid-Year Budget Review
- Proposed Council Plan 2026
- Proposed Workforce Plan 2026
- Budget 2026/27 Parameters
- Safety and Operations Report
- Projects Report
- Communications and Education Report
- Verge Valet Report
- Progress on Council resolutions
- CEO Forum – Record of Meeting
- Residual Waste Processing Tender Award
- Business Case – Second Static Compactor
- Fees & Charges Review
- DiCOM Deconstruction Update
- Silo Bin Haulage

## **11 OTHER MATTERS**

### **11.1 Fuel price pass-on**

The group noted a report intended for the 2 April OCM addressing a formula to enable the increase in diesel to be passed on to member Councils and customers at the transactional level.

## **12 NEXT MEETING6**

2pm, 21 May 2026

## **13 CLOSE OF MEETING**

Meeting closed at 3.10pm